. 11- - 0004 - - 1- - - 1- - - - -

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

AF	or tr	ne 2021 calendar year, or tax year beginning 04/01/2021 and	ending			31/2022		
B c	hook if a	C Name of organization		D Employer ide	entificat	ion number		
_		NATIONAL KIDNEY FOUNDATION, INC.						
	Addre	ge Doing Business As		13-1673				
	Name	e change Number and street (or P.O. box if mail is not delivered to street address)	/suite	E Telephone n	umber			
	Initia	treturn 30 EAST 33RD STREET		(212)8	39-22	210		
	Term	City or town, state or province, country, and ZIP or foreign postal code						
	Amer			G Gross receip		53,536,	084.	
	Appli pend	F Name and address of principal officer: KEVIN LONGINO		H(a) Is this a grown subordinates	up return :	for Yes	X No	
		30 EAST 33RD STREET, NEW YORK, NY 10016		H(b) Are all subord		ded? Yes	No	
1	Tax-ex	xempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527	If "No," attac	h a list. (s	see instructions)		
J	Websi	ite: ▶ WWW.KIDNEY.ORG		H(c) Group exem	ption num	iber ▶ 20)41	
K	Form	of organization: X Corporation Trust Association Other ▶ L	. Year of format	ion: 1950 M	State of	legal domicile:	NY	
P	art I	Summary						
	1	Briefly describe the organization's mission or most significant activities: PREVENT_1	KIDNEY D	ISEASES,	IMPRO	OVE THE		
9		HEALTH & WELL-BEING OF INDIV. & FAMILIES AFFECTED BY	THESE D	ISEASES &				
Activities & Governance		INCREASE THE AVAILABILITY OF ALL ORGANS FOR TRANSPLA	NTATION.					
veri	2	Check this box ▶ ☐ if the organization discontinued its operations or disposed of m	nore than 25%	of its net assets	S			
Ĝ	3	Number of voting members of the governing body (Part VI, line 1a)			3		20	
ం ర	4	Number of independent voting members of the governing body (Part VI, line 1b)			4		19	
itie	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	090 - 9: 090		5		241	
;;	6	Total number of volunteers (estimate if necessary)			6	30	,000	
ĕ	7a	Total unrelated business revenue from Part VIII, column (C), line 12	Sec. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		7a	102,	225.	
		Net unrelated business taxable income from Form 990-T, line 34			7b	73,	733.	
				Prior Year		Current Yea	ır	
ø	8	Contributions and grants (Part VIII, line 1h)		21,825,88	28,004,	970.		
nue	9	COPY FOR		14,937,014.		15,178,	152.	
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d).	STION	2,714,08	37.	3,001,	975.	
œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3,354,02	23.	3,389,816	816.	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		42,831,00	6.	49,574,	913.	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,059,91	2,131,	579.		
	14	Benefits paid to or for members (Part IX, column (A), line 4)		N	ONE		NONE	
s)	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		20,999,46	8.	22,976,	299.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		677,25	52.	381,	025.	
xbe	b	Total fundraising expenses (Part IX, column (D), line 25) 1,604,865.						
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		13,479,395. 13,14				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		36,216,029. 38,			313.	
	19	Revenue less expenses. Subtract line 18 from line 12		6,614,97	77.	10,936,	600.	
or			Begin	ning of Current \	'ear	End of Year		
lan	20	Total assets (Part X, line 16)		39,139,69	2.	49,281,	593.	
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)		17,121,97	77.	16,392,	154.	
P. P.	22	Net assets or fund balances. Subtract line 21 from line 20		22,017,71	5.	32,889,	439.	
Pa	ırt II	Signature Block						
Un	der pe	nalties of perjury, I declare that I have examined this return, including accompanying schedules an ect, and complete. Declaration of prepare (other than officer) is based on all information of which pre	d statements, a	and to the best of	my kno	owledge and beli	ief, it is	
true	e, corre	ect, and complete. Declar from or prepare votine than officer) is based on all imormation or which pre-	parer nas any ki					
٠.		1 familia			<u>1:</u>	1. 20 21		
Sig		Signature of officer		Date				
He	re	HEVEN CONCINO						
		Type or print name and title						
<u>.</u>		This type property of the control of	ate	Check	if PT	IN		
Paid			2/13/202	2 self-employ	ed P	01384178		
	parer Only	Firm's name BDO IISA LLP		Firm's EIN	13-	-5381590		
		Firm's address ► 100 PARK AVENUE NEW YORK, NY 10017-5001		Phone no.	212	2-885-800	0	
May	the I	IRS discuss this return with the preparer shown above? (see instructions)		n.ggn.g	16	X Yes	No	
For	Pape	erwork Reduction Act Notice, see the separate instructions.				Form 990	(2021)	

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Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
	Briefly describe the organization's mission: SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O.
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$11,979,510. including grants of \$NONE) (Revenue \$9,669,308.) PROFESSIONAL EDUCATION (SEE SCHEDULE O)
4b	(Code:) (Expenses \$8,770,745. including grants of \$NONE_) (Revenue \$947,683) COMMUNITY SERVICES AND ASSISTANCE TO AFFILIATES (SEE SCHEDULE O)
4c	(Code:) (Expenses \$4,626,203. including grants of \$387,232) (Revenue \$2,233,498) PATIENT SERVICES - INCLUDE PROGRAMS WHICH PROVIDE ADVOCACY TRAINING, TRANSPORTATION, SUPPORT GROUPS, AND WORKSHOPS FOR KIDNEY
	PATIENTS. OTHER PROGRAMS INCLUDE PATIENT EDUCATION, AND PATIENT EMPOWERMENT INITIATIVES. MANY THOUSANDS OF PEOPLE USED THE ORGANIZATION'S "NKF CARES" PATIENT HOTLINE, AND PEERS PROGRAM
	WHICH MATCHES NEW PATIENTS WITH EXISTING VOLUNTEER PATIENTS. TENS OF THOUSANDS OF BROCHURES WERE DISTRIBUTED TO PATIENTS SPECIFIC TO THEIR CONDITION.
	Other program services (Describe on Schedule O.) (Expenses \$ 7,906,527. including grants of \$ 1,744,347.) (Revenue \$ 2,415,964.)
4e	Total program service expenses ► 33,282,985.

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Page 3

Par	Checklist of Required Schedules		Yes	No
	le the expenientian described in section E01/a)/2) or 4047/a)/4) (ather then a private foundation)? If ")/as "		162	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1	Х	
2	complete Schedule A	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		Λ	
5	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	_		
•	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	Х	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
-	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more	44-		37
اہ	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	114	v	
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	X	
	Did the organization report an amount for other habilities in Fart X, line 25: If Fes, complete schedule B, Fart X. Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116	Λ	
•	the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		21	
. . .	Schedule D, Parts XI and XII.	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
_	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 12 If "Ves." complete Schedule I, Parts I and II	21	V	i

Form 990 (2021)
Part IV Chacklist of Paguired Schodules (continued)

Part	Checklist of Required Schedules (continued)		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		v
				X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		00		3.7
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
·	"Yes," complete Schedule L, Part IV	28c		Х
00			37	Λ
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II.	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	-		
~	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
26	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	335		
36		20		3.5
	related organization? If "Yes," complete Schedule R, Part V, line 2.	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	l		
_	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
	19? Note : All Form 990 filers are required to complete Schedule O	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
•	reportable gaming (gambling) winnings to prize winners?	1c	х	
	1 5 5 (5 %) 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5			

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Form	990 (2021)		-	age 3
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 241			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	$See instructions for filing \ requirements for \ Fin CEN \ Form \ 114, Report \ of \ For eign \ Bank \ and \ Financial \ Accounts \ (FBAR).$			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	_		
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			ĺ
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.		37
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	70		v
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h	X	
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. •	/ !!		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		
9	sponsoring organization have excess business holdings at any time during the year?			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	,_		
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		

	1	6	721	04	Page	6
_		(1)	7 7 1	I () 	raue	u

13

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 20			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		_X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		_X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	l_		
	one or more members of the governing body?	7a		_X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	l		
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	8a	Х	
a	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	00		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	-	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Х	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
11a		11a	Χ	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Χ	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	Х	
a	The organization's CEO, Executive Director, or top management official	15b	X	
b	Other officers or key employees of the organization	135	21	
160	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
Ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
D	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ SEE SCHEDULE O			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	T (sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	of inter	est p	olicy,
_	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record PETROS GREGORIOU, 30 EAST 33RD STREET, NEW YORK, NY 10016	is ▶		
	111100 CHECONICO, SO MICH SOND CHAMPIN TOTAL, MI 10010			

212-889-2210

Form **990** (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.s
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	rson	e than or thust or/trust employee	an	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
			Õ			ated				
(1) KEVIN LONGINO CHIEF EXECUTIVE OFFICER (2) KERRY K. WILLIS	35.00 NONE 35.00	Х		Х				477,868.	NONE	33,333.
CHIEF SCIENTIFIC OFFICER	NONE				X			296,613.	NONE	34,648.
(3) PETROS A. GREGORIOU	35.00									0 2 7 2 2 3 3
CHIEF FINANCIAL OFFICER	NONE			Х				268,967.	NONE	40,576.
(4) MAUREEN STONE	35.00									
REGIONAL VP, TEXAS & SOUTHEAST	NONE				Х			236,762.	NONE	34,182.
(5) ANTHONY S. GUCCIARDO SVP, STRATEGIC PARTNERSHIPS	35.00 NONE				Х			253,253.	NONE	12,913.
(6) JOSEPH VASSALOTTI	35.00									
CHIEF MEDICAL OFFICER	NONE					Х		224,664.	NONE	38,155.
(7) DENISE ANDERSEN	35.00									
REGIONAL VP - NE	NONE				X			218,547.	NONE	33,921.
(8) MACHUCA-RUIZ DOLORES	35.00									
SENIOR VP, MARKETING	NONE					X		237,482.	NONE	13,808.
(9) SHARON PEARCE	35.00									
SVP, GOVT. RELATIONS	NONE					X		217,742.	NONE	33,322.
(10) JESSICA JOSEPH	35.00									
VP, SCIENTIFIC ACTIVITIES	NONE				X			208,219.	NONE	20,896.
(11) CHIRSTOPHER JACKSON	35.00									
CHIEF PEOPLE OFFICER	NONE					X		214,923.	NONE	1,063.
(12) SUSAN KETRON	35.00									
VP, ORGANIZATIONAL	NONE					X		186,683.	NONE	22,975.
(13) PAUL PALEVSKY, MD	2.00									
PRESIDENT	NONE	Х		Х				NONE	NONE	NONE
(14) SYLVIA ROSAS, MD	2.00									
PRESIDENT-ELECT	NONE	X		Χ				NONE	NONE	NONE

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)								ontinued)	
(A)	(B)			(C)			(D)	(E)	(F)
Name and title	Average	Average Position			on	Reportable		Reportable	Estimated
			(do not check more than one				compensation	compensation from	amount of
	week (list any			•	on is bot ector/tru:		from	related	other
	hours for related						the	organizations (W-2/1099-MISC)	compensation from the
	organizations	divi	stitu	Officer	ghe nplc	Former	organization (W-2/1099-MISC)	(44-2/1099-14130)	organization
	below dotted	dual	Institutional	٠ -	st c	1 4	(** 2/1000 1/1100)		and related
	line)	Individual trustee or director	al t		Highest comp employee Kev employee				organizations
		stee	trustee		ens				
			9e		Highest compensated employee Key employee				
15) ANTHONY TUGGLE	2.00			†					
CHAIR	NONE	Х	:	x			NONE	NONE	NONE
16) HOLLY MATTIX-KRAMER	2.00								
IMMEDIATE PAST PRESIDENT	NONE	Х	:	x			NONE	NONE	NONE
17) JOHN T. GERZEMA	2.00								
IMMEDIATE PAST CHAIR	NONE	Х	:	x			NONE	NONE	NONE
18) SAMUEL MARCHIO	2.00								
SECRETARY	NONE	Х	:	Х			NONE	NONE	NONE
19) MANISH AGARWAL	1.00								
BOARD MEMBER	NONE	Х					NONE	NONE	NONE
20) HUBERT ALLEN	1.00								
BOARD MEMBER (AS OF 10/16/21)	NONE	Х					NONE	NONE	NONE
21) ANNE BARR	1.00								
BOARD MEMBER	NONE	Х					NONE	NONE	NONE
22) DAVID COOK	1.00								
BOARD MEMBER (AS OF 06/12/21)	NONE	Х					NONE	NONE	NONE
23) MATTHEW COOPER, MD	1.00								
BOARD MEMBER	NONE	Х					NONE	NONE	NONE
24) JOSEPH COSGROVE	1.00								
BOARD MEMBER (THRU 10/16/21)	NONE	X					NONE	NONE	NONE
25) JENNIFER DASILVA (THRU	1.00								
BOARD MEMBER (THRU 10/16/21)	NONE	X					NONE	NONE	NONE
1b Sub-total						>	3,041,723.	NONE	319,792.
c Total from continuation sheets to Part VII, S	ection A					>	NONE	NONE	NONE
d Total (add lines 1b and 1c)							3,041,723.	NONE	319,792.
2 Total number of individuals (including but not		hose	listed	abo	•	o re	eceived more than	\$100,000 of	
reportable compensation from the organizatio	n ▶				55				Vac Na
O Did the constitution Pet and Constitution	المناه سدا		4		1		danaa ay bish		Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched									3
4 For any individual listed on line 1a, is the									

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes." complete Schedule J for such person	5	ı	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Page	×

Part VII Section	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
	(A) Name and title	(B) Average hours per week (list any hours for	box,	unle	Pos heck ss pe	erson	e than o is both tor/trus	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estima amoui othe	ated nt of er
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from organiz and rei organiza	the zation lated
(26) RENEE GO	SLINE (AS OF 10/16/21)	1.00 NONE	X						NONE	NONE		NONI
(27) TOM HOUG		1.00 NONE	X						NONE			NONE
(28) ORLANDO : BOARD MEMBER	HAMPTON	1.00 NONE	X						NONE	NONE		NONE
BOARD MEMBER		1.00 NONE	X						NONE	NONE NONE		NONE
	(THRU 10/8/21)	1.00 NONE 1.00	X						NONE	NONE		NON
(31) ART PASQ BOARD MEMBER	UARELLIA, CRE	NONE	X						NONE	NONE		NONI
BOARD MEMBER	PASTAN, MD (THRU 10/16/21)	1.00 NONE	Х						NONE			NONE
	(AS OF 10/16/21)	1.00 NONE	X						NONE	NONE		NON
BOARD MEMBER	J. STEVENSON, CPA E STEWART, LICSW, MBA	1.00 NONE 1.00	X						NONE	NONE		NON
BOARD MEMBER	(THRU 10/16/21) THAVARAJAH, MD	NONE 1.00	X						NONE	NONE		NON
BOARD MEMBER		NONE	Х						NONE	NONE		NON
c Total from co	ntinuation sheets to Part VII, Ses 1b and 1c) of individuals (including but not	· · · · · · ·						> re	eceived more than	\$100,000 of		
reportable con	npensation from the organization	n ►									Ye	es No
	nization list any former offici ine 1a? <i>If "Yes," complete Sched</i>										3	
organization a	dual listed on line 1a, is the and related organizations gro	eater than	\$15	0,0	00?	P It	"Yes	5, "	complete Schedu	le J for such	4	
5 Did any perso for services rea	on listed on line 1a receive or ndered to the organization? If "Yo	accrue co	mpen	sati	on	fron	n any	un	related organization	on or individual	5	
	endent Contractors						4	4				
	table for your five highest comfrom the organization. Report of											
	(A)								(B)		(C)	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VII Section A. Officers, Directors, T	ustees, Ke	y En	nplo	ye	es,	and I	ligl	hest Compensat	ed Employe	es (c	ontinued	")
(A) Name and title	(B) Average hours per week (list any hours for	officer and a director/trus					an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		Estir amo ot	mated unt of her ensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-M		organ and r	n the nization related izations
37) BRADLEY A. WARADY, MD	1.00											
BOARD MEMBER	NONE	Х						NONE]	NONE		NONE
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A						> >					
Total number of individuals (including but no reportable compensation from the organization)	t limited to t						o re	ceived more than	\$100,000 of	:		
											,	res No
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche											3	X
4 For any individual listed on line 1a, is the organization and related organizations g	reater than	\$15	50,0	00?	. It	"Yes	s,"	complete Schedu	le J for su	ıch		
individual5 Did any person listed on line 1a receive o											4	X
for services rendered to the organization? If "	Yes," comple	te Sci	hedu	ıle J	l for	such	per	son			5	X
Complete this table for your five highest concompensation from the organization. Report												
year. (A) SEE SCHEDILE O Name and business as	ldress							(B) Description of se	rvices		(C) Compensa	tion
SEE SCHEDULE O Name and business ac								2 33011911011 01 30			3ponoa	
2 Total number of independent contractors (more than \$100,000 in compensation from t				nite	d to	thos	se li	isted above) who	received			

Part VIII Statement of Revenue

Par	t VII			ulina in thia Dant V	/111		
		Check if Schedule O contains a respon	se or note to an	y line in this Part V (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts	1a	Federated campaigns 1a	422,572.				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b					
۵٤	С	Fundraising events 1c	6,902,905.				
fts		Related organizations 1d					
اقَق		Government grants (contributions) 1e	3,618,715.				
Sir	f						
흕	•	and similar amounts not included above . 1f	17,060,778.				
혈	g						
발	9	lines 1a-1f 1g	4,478,539.				
a S	h	Total. Add lines 1a-1f		28,004,970.			
	- "	Total. Add lilles Ta-11	Business Code	20,001,570.			
يو	_	PROGRAM SERVICE SUPPORT	611600	13,607,691.	13,607,691.		
Program Service Revenue	2a	PROFESSIONAL MEMBERSHIP DUES	511120	820,068.	820,068.		
Ser	b	GRANT AND CONTRACT REVENUE	611600	750,393.	750,393.		
E E	С	GRANI AND CONTRACT REVENUE	611600	750,393.	750,393.		
gra	d						
ē.	е						
-	f	All other program service revenue		15 150 150			
	g	Total. Add lines 2a-2f		15,178,152.			
	3	Investment income (including dividends,	interest, and				
		other similar amounts)	. [302,102.			302,102.
	4	Income from investment of tax-exempt bond		NONE			-
	5	Royalties		2,365,855.			2,365,855.
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c NONE	NONE				
	d	Net rental income or (loss)		NONE			
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory 7a 2,547,673.	2,754,949.				
ne	b	Less: cost or other basis					
venue		and sales expenses 7b 2,222,288.	380,461.				
a	С	Gain or (loss) 7c 325,385.	2,374,488.				
r Re	d	Net gain or (loss)	▶	2,699,873.			2,699,873.
Other	8a	Gross income from fundraising					
0		events (not including \$6,902,905.					
		of contributions reported on line					
		1c). See Part IV, line 18 8a	1,330,394.				
	b	Less: direct expenses 8b	1,330,394.				
	С	Net income or (loss) from fundraising events					
	9a	Gross income from gaming					
		activities. See Part IV, line 19 9a	NONE				
	b	Less: direct expenses 9b	NONE				
	c	Net income or (loss) from gaming activities		NONE			
	10a	Gross sales of inventory, less					
		returns and allowances	42,765.				
	b	Less: cost of goods sold	28,028.				
	c	Net income or (loss) from sales of inventory		14,737.	14,737.		
S		7	Business Code				
o o	11a	THRIFT STORE REVENUE	448000	663,092.			663,092.
nu	TTA b	S CORPORATION INCOME (SCHEDULE K-1)	532000	102,225.		102,225.	1,112
ell:	-	MISCELLANEOUS REVENUE	611710	243,907.	73,564.	,	170,343.
Miscellaneous Revenue	c d	All other revenue			.5,551.		
Ξ	u e			1,009,224.			
	12	Total revenue. See instructions		49,574,913.	15,266,453.	102,225.	6,201,265.
		. J.G. 7010Hadi Coo mondonono I I I I I I I		10,0,1,010.	15,200,155.	102,223.	1 0,201,200.

13-1673104

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

360	Check if Schedule O contains a resp				
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	870,805.	870,805.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	1,260,774.	1,260,774.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	NONE			
4	Benefits paid to or for members	NONE			
5	Compensation of current officers, directors,				
	trustees, and key employees	2,206,034.	1,723,942.	311,361.	170,731.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	NONE			
7	Other salaries and wages	16,817,031.	14,382,504.	2,000,936.	433,591.
8	Pension plan accruals and contributions (include	534,409.	431,747.	83,393.	19,269.
	section 401(k) and 403(b) employer contributions)	_			
9	Other employee benefits	2,091,646.	1,911,667.	145,400.	34,579.
10	Payroll taxes	1,327,179.	1,070,260.	204,064.	52,855.
	Fees for services (nonemployees):				
а	Management	NONE			
b	Legal	290,428.	290,428.		
	Accounting	163,621.		163,621.	
	Lobbying	152,399.	152,399.		
	Professional fundraising services. See Part IV, line 17.	381,025.			381,025.
f	Investment management fees	NONE			
g	Other. (If line 11g amount exceeds 10% of line 25, column	2 100 020	2 401 450	102.000	245 511
	(A), amount, list line 11g expenses on Schedule O.)	3,177,737.	3,421,470.	103,978.	-347,711.
	Advertising and promotion	1,694,269.	1,575,044.	72,114.	47,111.
13	Office expenses	2,297,095.	1,839,347.	53,977.	403,771.
14	Information technology	NONE			
15	Royalties	NONE 2 227 654	1 000 105	356 004	02.465
16	Occupancy	2,337,654.	1,888,195. 45,915.	356,994. 2,698.	92,465.
17	Travel	00,005.	45,915.	2,090.	17,392.
18	Payments of travel or entertainment expenses	NONE			
40	for any federal, state, or local public officials	1,094,821.	1,001,226.	10,677.	82,918.
19	Conferences, conventions, and meetings	NONE	1,001,220.	10,077.	02,910.
20	Payments to affiliates	NONE			
21 22	Depreciation, depletion, and amortization	168,181.	135,624.	25,859.	6,698.
23	Insurance	219,941.	180,903.	31,007.	8,031.
24	Other expenses. Itemize expenses not covered	210,011.	100,003.	31,007.	0,031.
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	EQUIPMENT REPAIR/MAINTENANCE	758,992.	598,434.	113,929.	46,629.
	DUES AND SUBSCRIPTIONS	222,584.	195,765.	20,865.	5,954.
	OTHER	505,683.	306,536.	49,590.	149,557.
d			-		· · · · · · · · · · · · · · · · · · ·
	All other expenses				
	Total functional expenses. Add lines 1 through 24e	38,638,313.	33,282,985.	3,750,463.	1,604,865.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				
_	. , , , , , , , , , , , , , , , , , , ,			 	Form QQ ((2024)

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Part X Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or	note	e to any line in this Pa	art X		
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			4,679.	1	700.
	2	Savings and temporary cash investments			16,991,419.	2	23,550,759.
	3	Pledges and grants receivable, net			1,651,513.	3	998,966.
	4	Accounts receivable, net			507,716.	4	504,309.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these	•		NONE	5	NON!
	6	Loans and other receivables from other disquali					
		under section 4958(f)(1)), and persons described in	n sec	tion 4958(c)(3)(B)	NONE		NONI
Assets	7	Notes and loans receivable, net			NONE	7	488,175.
SS	8	Inventories for sale or use			83,943.	8	121,440.
۹	9	Prepaid expenses and deferred charges			1,236,183.	9	2,109,313.
	10 a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D		3,819,561.			
		Less: accumulated depreciation			580,590.		606,126.
	11	Investments - publicly traded securities			13,754,756.	11	16,444,237.
	12	Investments - other securities. See Part IV, line 11.			1,535,200.	12	1,679,200.
	13	Investments - program-related. See Part IV, line 11		NONE		NONI	
	14	Intangible assets		NONE		NONE	
	15	Other assets. See Part IV, line 11		2,793,693.	15	2,778,368.	
	16	Total assets. Add lines 1 through 15 (must equal I			39,139,692.	16	49,281,593.
	17	Accounts payable and accrued expenses			3,633,585.	17	5,353,912.
	18	Grants payable	NONE		NONE		
	19	Deferred revenue	7,823,533.	19	8,968,590.		
	20	Tax-exempt bond liabilities			NONE		NONE
	21	Escrow or custodial account liability. Complete Pa			NONE	21	NONE
Liabilities	22	Loans and other payables to any current or					
þi		trustee, key employee, creator or founder, substa controlled entity or family member of any of these			NONE	22	NONI
Lia	23	Secured mortgages and notes payable to unrelate			NONE		NONE
	24	Unsecured notes and loans payable to unrelated the		-	3,618,715.	24	NONE
	25	Other liabilities (including federal income tax, p			3,010,713.	27	INOINI
		parties, and other liabilities not included on lines	-				
		of Schedule D		· ·	2,046,144.	25	2,069,652.
	26	Total liabilities. Add lines 17 through 25			17,121,977.	26	16,392,154.
ces		Organizations that follow FASB ASC 958, check and complete lines 27, 28, 32, and 33.					
lan	27	Net assets without donor restrictions			12,619,965.	27	21,833,150.
Ba	28	Net assets with donor restrictions.			9,397,750.	28	11,056,289.
Fund Balances	-	Organizations that do not follow FASB ASC 958, and complete lines 29 through 33.			2,22,1,30.		22,000,200.
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or equi				30	
Assets	31	Retained earnings, endowment, accumulated inco		<u></u>		31	
Net A	32	Total net assets or fund balances		-	22,017,715.	32	32,889,439.
ž	33	Total liabilities and net assets/fund balances			39,139,692.	33	49,281,593.
					, 0 > , 0 > 2 .		Form 990 (2021)

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1				<u>913</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	3	8,6	38,	<u> 313</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	1	0,9	36,	<u>600</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2	2,0	17,	<u>715</u>
5	Net unrealized gains (losses) on investments	5			64,	<u>876</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	3	2,8	89,	<u>439</u>
Part	·					
	Check if Schedule O contains a response or note to any line in this Part XII					
			ſ		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plain	on			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed or	n a			
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsight	of			
	the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in t	the			
	Single Audit Act and OMB Circular A-133?			3a		_X_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo 1	the			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	idits .		3b		

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

13-1673104

Department of the Treasury Internal Revenue Service

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number

Pa	rt I	Reason for Public Cha	rity Status. (All	organizations must	comple	te this p	art.) See instructions	S.				
The	org	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	neck only	one box.)					
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in s	section 1	70(b)(1)(A)(i).					
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90).)						
3		A hospital or a cooperative	hospital service o	rganization described	in sectio	n 170(b))(1)(A)(iii).					
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed i	n section 170(b)(1)(A)	(iii). Enter the				
		hospital's name, city, and st	tate:									
5		An organization operated f		a college or universit	y owne	d or ope	erated by a governme	ental unit described in				
		section 170(b)(1)(A)(iv). (C										
6		A federal, state, or local go										
7	X	-	ally receives a substantial part of its support from a governmental unit or from the general public									
		described in section 170(b)		•								
8		A community trust describe	-		-							
9		An agricultural research org	=			-						
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). E	nter the	name, city, and state o	f the college or				
		university:										
10		An organization that normally receives (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)										
11		An organization organized	•	•	•							
12		An organization organized a	•	•				• •				
		one or more publicly support	-									
		the box on lines 12a throug					•	=				
а		Type I. A supporting orga	•	•	•		. , ,					
		the supported organization	. , .	• • • •		ajority of	t the directors or truste	es of the				
_		supporting organization.	-					() I I I				
b	L	Type II. A supporting org	-				· · · · -	· · · · · -				
		control or management of		=	tne sam	ie persor	ns that control or mar	age the supported				
_	Г	organization(s). You must				ti-	a with and functions	الدنمة معمد ما يبينه				
С	_	Type III functionally integ						ily integrated with,				
4	Г	its supported organization Type III non-functionally		•				tod organization(s)				
d		that is not functionally into			-							
		requirement (see instruct	-		-		•	a an alterniveness				
е	Г	Check this box if the orga		-				II Tyne III				
C		functionally integrated, or						п, туре ш				
f	Fn	iter the number of supported										
q		ovide the following information										
		lame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of				
		-		(described on lines 1-10	1	ur governing	11 1	other support (see				
				above (see instructions))	Yes	Ment?	instructions)	instructions)				
/A\												
(A)												
(B)												
(C)												
(D)												
(E)												
Tot	al											
							1	I				

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	25,223,890.	22,249,727.	21,982,428.	21,825,883.	28,004,970.	119,286,898.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						NONE			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						NONE			
4	Total. Add lines 1 through 3	25,223,890.	22,249,727.	21,982,428.	21,825,883.	28,004,970.	119,286,898.			
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount									
	shown on line 11, column (f)						390,086.			
6	Public support. Subtract line 5 from line 4						118,896,812.			
	tion B. Total Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total			
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	25,223,890. 2,442,422.	22,249,727.	21,982,428.	21,825,883.	28,004,970. 2,667,957.	119,286,898.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on		169,616.	172,335.	68,969.	73,733.	484,653.			
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . SEE SUPP PAGE	775,074.	58,129.	243,799.	186,023.	833,435.	2,096,460.			
11	Total support. Add lines 7 through 10						134,805,272.			
12	Gross receipts from related activities, etc. (s	see instructions) .				12	71,506,055.			
13	First 5 years. If the Form 990 is for organization, check this box and stop here	<u> </u>								
	tion C. Computation of Public Sup			4.4 1 (0)			88.20 %			
14	Public support percentage for 2021 (li		•			14	87.64 %			
15	Public support percentage from 2020 33 1/3 % support test - 2021. If the organization					15				
ıoa	box and stop here. The organization q	-								
h	331/3% support test - 2020. If the organization q									
	this box and stop here. The organization									
17a	10%-facts-and-circumstances test - 2	-		_						
	10% or more, and if the organization	•								
	Part VI how the organization meets					•	•			
	organization			_	•					
b	10%-facts-and-circumstances test - 2									
_	15 is 10% or more, and if the organization	_								
	in Part VI how the organization meets					-				
	organization									
18	Private foundation. If the organization									
	instructions									

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

500	tion A Bublic Support				•		
	tion A. Public Support	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
_	Gifts, grants, contributions, and membership fees	(a) 2017	(5) 2010	(6) 2013	(d) 2020	(6) 2021	(i) rotai
1	, , , , , , , , , , , , , , , , , , , ,						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
2	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
2	· · · ·						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
7	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
ŭ	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
ıa	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						•
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	•	•		•		` ` ` ` _
	organization, check this box and stop here						▶ 🔼
	tion C. Computation of Public Supp					T T	
15	Public support percentage for 2021 (line 8,					15	%
16	Public support percentage from 2020 Sche					16	%
Sec	tion D. Computation of Investment						
17	Investment income percentage for 2021 (lin					17	%
18	Investment income percentage from 2020 S					•	%
19 a	331/3% support tests - 2021. If the or	-					
	17 is not more than 331/3 %, check this						
b	331/3% support tests - 2020. If the orga						
	line 18 is not more than 331/3 %, check		•	•			
20	Private foundation. If the organization of	did not check	a box on line '	14, 19a, or 19b	, check this bo	x and see instru	uctions 🕨 🔃

JSA 1E1221 1.000

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported 2 organization was described in section 509(a)(1) or (2). Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer 3a lines 3b and 3c below. b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) 3с purposes? If "Yes." explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. 4a b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion 4b despite being controlled or supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). 5a b Type I or Type II only. Was any added or substituted supported organization part of a class already 5b designated in the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). 7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 8 7? If "Yes," complete Part I of Schedule L (Form 990). 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. 9a
 - b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
 - c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

9b

9c

10a

Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а				
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	11c		
Secti	ion B. Type I Supporting Organizations	110		
	on 2. Type i oupper unit of gameanone		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	No
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations	_ 3		
1 a b c	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instance) The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see		uction	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2 a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Ves." describe in Part VII the role played by the organization in this regard	26		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nization	s						
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	ng trust on	Nov. 20, 1970 (explain	in in Part VI). See					
	instructions. All other Type III non-functionally integrated supporting organ	izations r	nust complete Sectio	ns A through E.					
Se	ction A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)					
1	Net short-term capital gain	1							
2	Recoveries of prior-year distributions	2							
3	Other gross income (see instructions)	3							
4	Add lines 1 through 3.	4							
5	Depreciation and depletion	5							
6	Portion of operating expenses paid or incurred for production or collection								
	of gross income or for management, conservation, or maintenance of								
	property held for production of income (see instructions)	6							
7	Other expenses (see instructions)	7							
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8							
Se	ction B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)					
1	Aggregate fair market value of all non-exempt-use assets (see								
	instructions for short tax year or assets held for part of year):								
а	Average monthly value of securities	1a							
b	Average monthly cash balances	1b							
С	Fair market value of other non-exempt-use assets	1c							
d	Total (add lines 1a, 1b, and 1c)	1d							
е	Discount claimed for blockage or other factors (explain in detail in Part VI):								
_	Acquisition indebtedness applicable to non-exempt-use assets	2							
	Subtract line 2 from line 1d.	3							
_		- 3							
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4							
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5							
6	Multiply line 5 by 0.035.	6							
7	Recoveries of prior-year distributions	7							
8	Minimum Asset Amount (add line 7 to line 6)	8							
Se	ction C - Distributable Amount			Current Year					
1	Adjusted net income for prior year (from Section A, line 8, column A)	1							
2		2							
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3							
4		4							
5	Income tax imposed in prior year	5							
6	Distributable Amount. Subtract line 5 from line 4, unless subject to								
	emergency temporary reduction (see instructions).	6							
7									

Schedule A (Form 990) 2021

(see instructions).

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A (Form 990) 2021

Part V

Page **7**

Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish e	1			
2	Amounts paid to perform activity that directly furthers exer				
	organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organia	zations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - p	provide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is resp	onsive		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistribution Pre-2021	s	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021				
	(reasonable cause required - explain in Part VI). See				
	instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
C	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from				
	Section D, line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI. See instructions.				

Schedule A (Form 990) 2021

25

6

Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in*

Excess distributions carryover to 2022. Add lines 3j

Part VI. See instructions.

Breakdown of line 7:

Excess from 2017 . . .

Excess from 2018 . . .

Excess from 2019 . . .

Excess from 2020 . . .

Excess from 2021 . . .

and 4c.

Schedule A (Form 990 or 990-EZ) 2021

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II - OTHER IN	COME					
DESCRIPTION	2017	2018	2019	2020	2021	TOTAL
THRIFT STORE REVENUE	772,505.	NONE	NONE	NONE	663,092.	1,435,597.
S CORPORATION INCOME	NONE	8,384.	NONE	NONE	NONE	8,384.
MISCELLANEOUS INCOME	2,569.	49,745.	243,799.	186,023.	170,343.	652,479.
TOTALS	775,074.	58,129.	243,799.	186,023.	833,435.	2,096,460.

Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

NATIONAL KIDNEY FOUNDATION, INC 13-1673104 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Name of organization NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number 13-1673104

Part I Contributors (see instructions). Use duplicate copies of Part I if add	dditional space is needed.
---	----------------------------

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1_	N/A	\$1,420,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2	N/A	\$1,051,472.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3	N/A	\$1,000,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4	N/A	\$807,463.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5_	N/A	\$3,618,715.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

NATIONAL KIDNEY FOUNDATION, INC. 13-1673104

art II	Noncash Property	(see instructions)). Use duplicate d	copies of Part II if	additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 3

NATIONAL KIDNEY FOUNDATION, INC. 13-1673104 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Employer identification number

Name of organization

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

Tax)	(See separate instructions), the		Tax) (See separate in	nstructions) or Form 990-l	EZ, Part V, line 35c (Prox
	Section 501(c)(4), (5), or (6) organization	anizations: Complete Part III.		Employer ide	ntification number
	•			' '	
	TIONAL KIDNEY FOUNDAT	rion, inc.	(' 504/)		573104
Pai	•	organization is exempt under			
1	•	he organization's direct and indi	rect political camp	aign activities in Part	IV. See instructions fo
	definition of "political campa				
		xpenditures. See instructions			
3	Volunteer hours for political	campaign activities. See instruction	ns		
Par		organization is exempt under s			
1		cise tax incurred by the organizatio			
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	on 4955 ►\$	
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?		Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.				
Par	rt I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1		xpended by the filing organization			
2		ng organization's funds contributed			
	527 exempt function activiti	es		▶\$	
3		enditures. Add lines 1 and 2. Ent		•	
5	Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification numbes. For each organization listed, entributions received that were promed or a political action committee (I	er (EIN) of all section ter the amount paic ptly and directly de	on 527 political organiza I from the filing organiz livered to a separate po	ations to which the filing cation's funds. Also ente plitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

•	other exempt purpose experiences.		30/001/01/	
е	Total exempt purpose expenditures (add	d lines 1c and 1d)	37,033,448.	
f	the amount on line 1e, column (a) or (b) is: ot over \$500,000 ver \$500,000 but not over \$1,000,000 ver \$1,000,000 but not over \$1,500,000 ver \$1,500,000 but not over \$17,000,000 ver \$1,500,000 but not over \$17,000,000 ver \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 \$225,000 plus 5% of the excess over \$1,500,000			
	columns.		1,000,000.	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25	5% of line 1f)	250,000.	
h	Subtract line 1g from line 1a. If zero or le	ess, enter -0-		
i	Subtract line 1f from line 1c. If zero or le	ss, enter -0-		
		on either line 1h or line 1i, did the organiza	ation file Form 4720	

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period										
	Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total					
2a	Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.					
b	Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.					
С	Total lobbying expenditures	157,310.	150,000.	151,000.	152,399.	610,709.					
d	Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.					
е	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.					
f	Grassroots lobbying expenditures										

Schedule C (Form 990) 2021

Yes

No

(election under section 501(h)).	(a	1)		(b)	
or each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed escription of the lobbying activity.	Yes	No		Amou	
During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
 Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? 					
 Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? 					
Grants to other organizations for lobbying purposes?					
 Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 					
If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
art III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection	1	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501	m the	prior	year?	1 2 3	Yes No
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."	OR (b) Par	t III-A,	line 3	, is
Dues, assessments and similar amounts from members			1		
Section 162(e) nondeductible lobbying and political expenditures (do not include amor political expenses for which the section 527(f) tax was paid).	ınts (of			
a Current year			2a		
b Carryover from last year			2b 2c		
c Total		- 1	3		
If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible I	of th	ie			
and political expenditure next year?		<u> </u>	4		
Taxable amount of lobbying and political expenditures. See instructions			5		
Supplemental Information ovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.	d grou	ıp list); Part	II-A, lin	es 1 an

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization Employer identification number NATIONAL KIDNEY FOUNDATION, INC. 13-1673104 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

following amounts required to be reported under FASB ASC 958 relating to these items:

Schedule D (Form 990) 2021

Pa	rt III Organizations Maintaini	na Collections o				. or Other	Similar A		ontinu		age =
3	Using the organization's acquisition					•					of its
	collection items (check all that app			,	,		J	J			
а	Public exhibition	• /	d	Loan	or excha	nge progra	m				
b	Scholarly research		e	Other		0 , 0					
С	Preservation for future gene	rations	_	_							
4	Provide a description of the organ		s and expla	ain how t	they furt	her the or	ganization's	exempt	purpo	se in	Part
	XIII.		·		•		•				
5	During the year, did the organization	n solicit or receive	donations o	f art, hist	orical tre	easures, or	other simila	ar			
	assets to be sold to raise funds rath	ner than to be main	tained as pa	rt of the	organiza	tion's collec	ction?	[Yes		No
Pa	rt IV Escrow and Custodial A	rrangements.									
	Complete if the organiza	ition answered "Y	es" on For	m 990, F	Part IV,	line 9, or r	eported ar	n amour	nt on F	orm	
	990, Part X, line 21.										
1a	Is the organization an agent, trus	tee, custodian or	other interm	nediary fo	or contr	butions or	other asse	ets not			
	included on Form 990, Part X?							[Yes		No
b	If "Yes," explain the arrangement is	n Part XIII and com	plete the fo	llowing tal	ole:						
								Amount			
С	Beginning balance				[1c					
d	Additions during the year				[1d					
е	Distributions during the year					1e					
f	Ending balance					1f					
	Did the organization include an am								Yes		No
	If "Yes," explain the arrangement in	n Part XIII. Check I	nere if the e	xplanation	has bee	n provided	on Part XIII				
Pa	rt V Endowment Funds.		–								
	Complete if the organiza										
		(a) Current year	(b) Prio	r year	(c) Two	years back	(d) Three ye	ars back	(e) Fou	r years	back
1a	Beginning of year balance	5,078,166.	3,7!	58,154.	4,2	26,286.	4,25	9,204.		429,1	
b	Contributions								2,	778,8	74
С	Net investment earnings, gains,										
	and losses	136,214.	1,4	43,209.	-2	39,355.		0,156.		157,8	
d	Grants or scholarships						11:	3,074.		106,7	36.
е	Other expenditures for facilities										
	and programs	133,723.	1:	23,197.	2	28,777.					
f	Administrative expenses										
g	End of year balance	5,080,657.	5,0	78,166.	3,7	58,154.	4,22	6,286.	4 ,	259,2	204.
2	Provide the estimated percentage			e (line 1g,	column	(a)) held as): :				
a	Board designated or quasi-endown		E_%								
b	Permanent endowment > 78.2										
С	Term endowment ► 21.7800	•	1000/								
•	The percentages on lines 2a, 2b, a	•		.e d		tardada.		d			
3a	Are there endowment funds not in	the possession of	ine organiza	ition that	are neic	i and admir	nistered for	tne	١	Yes	No
	organization by:								20(i)		
	(i) Unrelated organizations								3a(i) 3a(ii)	X	
L	(ii) Related organizations If "Yes" on line 3a(ii), are the relate								3b		_X
4	Describe in Part XIII the intended u	· ·	•						30		
	rt VI Land, Buildings, and Equ		ation's endo	willelit lui	ius.						
ı a	Complete if the organiza	ation answered "	es" on For	m 990, l	Part IV,	line 11a.	See Form	990, Pa	rt X, Iir	ne 10	
	Description of property		or other basis estment)		or other ba		cumulated reciation	(d) Book va	alue	
	Land	,	ounon)	(0		цері	Colation				
b	Buildings										
C	Leasehold improvements			5	308,41	6 4	16,963.		٦ (91,4	 53
d	Equipment.				374,58		74,588.		J.		ONE
e	Other				36,55		21,884.		2.1	L4,6	
	I. Add lines 1a through 1e. (Column		rm 990. Part							06,1	

Schedule D (Form 990) 2021

	Form 990) 2021 NATIONAL KIDNE	Y FOUNDATION,	INC.	3-1673104 Page
Part VII	Investments - Other Securities. Complete if the organization answered	"Yes" on Form 99	0. Part IV. line 11b. See Form 990.	. Part X. line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	ion:
(1) Financi	al derivatives			
(2) Closely	held equity interests			
(3) Other _				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related. Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 11c. See Form 990,	Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 11d. See Form 990,	, Part X, line 15.
	(a) De:	scription		(b) Book value
(1)BENEF	ICIAL INTEREST IN A			
	ERPETUAL TRUST			2,663,065.
(3)SECUR	ITY DEPOSITS			115,303.
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	umn (b) must equal Form 990, Part X, col. (B) li	ne 15.)	<u></u> ▶	2,778,368.
Part X	Other Liabilities. Complete if the organization answered line 25.	"Yes" on Form 99	0, Part IV, line 11e or 11f. See For	m 990, Part X,
1.		tion of liability		(b) Book value
	ral income taxes	•		, , , , , , , , , , , , , , , , , , , ,

2,069,652. (2)DEFERRED RENT (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2,069,652.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . | X

Part 2	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	٦.	
1	Total revenue, gains, and other support per audited financial statements	1	49,539,065.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	-35,848.
3	Subtract line 2e from line 1	3	49,574,913.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	49,574,913.
Part	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	38,667,341.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII.)	2-	20 020
	Add lines 2a through 2d	2e 3	29,028. 38,638,313.
3	Subtract line 2e from line 1	3	30,030,313.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b		
a b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	38,638,313.
Part	XIII Supplemental Information.		
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
SEE	SUPPLEMENTAL PAGE		
_		_	

PART V, LINE 4:

THE ORGANIZATION'S PERMANENTLY RESTRICTED ENDOWMENT CONSISTS OF

PERMANENTLY RESTRICTED NET ASSETS HELD PRIMARILY FOR RESEARCH AND PATIENT

SUPPORT. THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND

THAT IS NOT CLASSIFIED IN PERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED

AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE EXPENDED AND

RELEASED FROM RESTRICTIONS.

PART X, LINE 2:

NATIONAL KIDNEY FOUNDATION, INC. HAS NOT TAKEN AN UNCERTAIN TAX POSITION THAT WOULD REQUIRE PROVISION OF A LIABILITY UNDER ASC 740, INCOME TAXES.

UNDER ASC 740, AN ORGANIZATION MUST RECOGNIZE THE FINANCIAL STATEMENT EFFECTS OF A TAX POSITION TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY. THE ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT WILL NOT RECOGNIZE THE FINANCIAL STATEMENT EFFECTS FOR UNRECOGNIZED TAX POSITIONS FOR THE YEAR ENDED MARCH 31, 2022. THE ORGANIZATION HAS FILED FOR, AND RECEIVED, INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, IT HAS FILED IRS FORM 990, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHEN IT IS REQUIRED.

Part XIII Supplemental Information (continued)

PART XI, LINE 2D AND PART XII, LINE 2D:

COST OF GOODS SOLD.....\$28,028.

Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection Internal Revenue Service Employer identification number NATIONAL KIDNEY FOUNDATION, INC. Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 Mail solicitations X Solicitation of non-government grants а Χ Internet and email solicitations f Solicitation of government grants Х X Special fundraising events Phone solicitations C X In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) custody or control of (or retained by) (ii) Activity or entity (fundraiser) from activity fundraiser listed in organization contributions? col. (i) Yes SEE SUPPLEMENT INFORMATION No 2 3 6 8 9 10 Total 2,754,597. 381,025 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WV, WI, WY,

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		gross receipts greater than \$5,000	0.			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			GNY GALA	GNY GOLF	109	(add col. (a) through col. (c))
a)			(event type)	(event type)	(total number)	
Ď		_				
Revenue	1	Gross receipts	458,109.	434,677.	7,340,513.	8,233,299.
Re						
		Less: Contributions	458,109.	434,677.	6,010,119.	6,902,905.
	3	Gross income (line 1 minus				
		line 2)			1,330,394.	1,330,394.
	4	Cash prizes				
	5	Noncash prizes			122,059.	122,059.
S						
Direct Expenses	6	Rent/facility costs			248,044.	248,044.
Ϋ́	7	Food and beverages			825,271.	825,271.
품		3				0-0,
<u>ïe</u>	8	Entertainment				
	-					
	9	Other direct expenses			135,020.	135,020.
					133,020.	155,020.
	10	Direct expense summary. Add line	es 4 through 9 in colu	mn (d)	.	1,330,394.
	11	Net income summary. Subtract li	ne 10 from line 3 colu	ımn (d)		1,330,374.
Pa	r4 [Gaming. Complete if the org	onization answered "	Voo" on Form 000 1	Port IV line 10 or	ranartad mara than
Га	111	\$15,000 on Form 990-EZ, lin		tes on rolli 990, i	-art iv, line 19, or	reported more than
		ψ13,000 0H1 0HH 330 E2, HH	c oa.			(N= () () ()
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
ΛeΓ				biligo/progressive silige		(-),
Ze,	4	Cross revenue				
_		Gross revenue				
S	2	Cook prizos				
se	2	Cash prizes				
Direct Expenses	_	Nanagah nyinga				
Ϋ́	3	Noncash prizes				
H		David Carlo				
ē	4	Rent/facility costs				
	_					
	5	Other direct expenses				
			Yes %	Yes%	Yes%	
	6	Volunteer labor	No	No No	No	
	7	Direct expense summary. Add line	es 2 through 5 in colu	mn (d)		
	8	Net gaming income summary. Su	ıbtract line 7 from line	1, column (d)	▶	
9		Enter the state(s) in which the orga	anization conducts ga	ming activities:		
а	l	Is the organization licensed to con	duct gaming activities	in each of these state	es?	Yes No
k)	If "No," explain:				• • — —
		• -				
10a	ì	Were any of the organization's gaming	licenses revoked, susi	pended, or terminated du	uring the tax vear?	Yes No
k		If "Vaa " avalain.	g (a.c.		J	35 NO

Sched	ule G (Form 990 or 990-EZ) 2021 NATIONAL KIDNEY FOUNDATION, INC. 13-	1673104	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		<u>%</u>
b	An outside facility		<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and		
	records:		
	Name ▶		
	Address ►		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming		
_	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
•	amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:		
C	in res, enter name and address of the tillid party.		
	Name ▶		
	Address ►		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶\$		
	Description of services provided		
	Description of services provided ►		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds t	0	
	retain the state gaming license?		No
b	Enter the amount of distributions required under state law to be distributed to other exempt organization		
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Par	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional info	` ' '	
	(see instructions).		

Schedule G (Form 990 or 990-EZ) 2021

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES

NAME:

INSURANCE AUTO AUCTIONS

ADDRESS:

69 HINCKLEY ROAD, P.O. BOX 280 CLINTON, MA 04927

ACTIVITY :

KIDNEY CARS PROGRAM

CUSTODY OR CONTROL OF CONTRIBUTION? YES

GROSS RECEIPTS FROM ACTIVITY: 2,754,597.

AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER: 381,025.

AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION: 2,373,572.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2021

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identificat	ion number
NATIONAL KIDNEY FOUNDATION, INC.						13-1673104	
Part I General Information on Grants an	d Assistanc	е				•	
 Does the organization maintain records to see the selection criteria used to award the grant Describe in Part IV the organization's proced Part II Grants and Other Assistance to I 	ts or assistand dures for mor Domestic Or	ee? nitoring the use ganizations ar	of grant funds in the	e United States.	nplete if the organiz	ation answered "Y	X Yes No
Part IV, line 21, for any recipient to 1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	,000. Part II can I	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) TUFTS MEDICAL CENTER INC.							
800 WASHINGTON ST. #817 BOSTON, MA 02111	04-3400617	501(C)(3)	359,683.				CKD FELLOW
(2) JOHNS HOPKINS UNIVERSITY							CKD/RESEARCH
12529 COLLECTIONS CTR DR CHICAGO, IL 60693	52-0595110	501(C)(3)	305,513.				FELLOW
(3) BETH ISRAEL DEACONESS MEDICAL							
330 BROOKLINE AVE BOSTON, MA 02215	04-2103881	501(C)(3)	35,000.				RESEARCH FELLOW
(4) THE REGENTS OF THE UNI. OF CALIFORNIA							
200 CLAYTON RD 4TH FLR CONCORD, CA 94520	94-3067788	501(C)(3)	35,000.				RESEARCH FELLOW
(5) UNIVERSITY OF UTAH							
201 S. PRES CIRCLE SALT LAKE CITY, UT 84112	87-6000525	501(C)(3)	35,000.				RESEARCH FELLOW
(6) UNIVERSITY OF TEXAS AT AUSTIN							
P.O. BOX 7159 AUSTIN, TX 78713	74-6000203	170(C)(1)	35,000.				RESEARCH FELLOW
(7) THE GEORGE WASHINGTON UNIVERSITY							
45155 RESEARCH PLACE ASHBURN, VA 20147	53-0196584	501(C)(3)	25,000.				RESEARCH FELLOW
(8) UNIVERSITY OF MARYLAND SCHOOL OF MEDICINE							
P.O. BOX 41428 BALTIMORE, MD 21203	52-6002033	170(C)(1)	20,000.				RESEARCH FELLOW
(9) FLORIDA ATLANTIC UNIVER. BOARD OF TRUSTEES							
P.O. BOX 198660 ATLANTA, GA 30384	65-0385507	170(C)(1)	9,250.				RESEARCH FELLOW
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and 3 Enter total number of other organizations lis	•	•					9

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 CKD FELLOW AWARDS	5	685,343.			
100					
2 RESEARCH FELLOW	9	187,199.			
3 SCHOLARSHIPS AND OTHER GRANTS	2	1,000.			
4 patient assistance	666	387,232.			
5					
6					
7					

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION'S MOST SIGNIFICANT GRANTS ARE FOR NEPHROLOGY RESEARCH AND INCLUDE CLINICAL SCIENTIST GRANTS, YOUNG INVESTIGATOR GRANTS, RESEARCH FELLOWSHIP GRANTS, AND PROFESSIONAL COUNCIL GRANTS. THE ORGANIZATION HAS ESTABLISHED A RESEARCH AWARD COMMITTEE TO REVIEW APPLICATIONS AND SELECT RESEARCH FELLOWS ON AN ANNUAL BASIS. THE ORGANIZATION CLOSELY MONITORS THE USE OF GRANT FUNDS. EACH AWARDEE IS REQUIRED TO SUBMIT AN ANNUAL PROGRESS REPORT. EACH ADDITIONAL YEAR OF FUNDING IS CONTINGENT UPON APPROVAL AND REVIEW OF THE ANNUAL PROGRESS

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

REPORT AND AVAILABILITY OF FUNDS. UPON COMPLETION OF THE LAST YEAR OF THE

GRANT, A FINAL REPORT MUST BE SUBMITTED BY THE AWARDEE.

THE ORGANIZATION ALSO PROVIDES GRANTS, SCHOLARSHIPS AND PATIENT

ASSISTANCE TO PERSONS WITH KIDNEY DISEASE.

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number

13-1673104

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	X	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only postion 504/a)/2), 504/a)/4), and 504/a)/20) argonizations must complete lines 5.0			
E	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
5	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
-	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
_	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		l

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KEVIN LONGINO	(i)	396,368.	81,500.	NONE	15,035.	18,298.	511,201.	NONE
1 CHIEF EXECUTIVE OFFIC	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DENISE ANDERSEN	(i)	206,047.	12,500.	NONE	8,141.	25,780.	252,468.	NONE
2 REGIONAL VP - NE	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ANTHONY S. GUCCIARDO	(i)	236,753.	16,500.	NONE	11,838.	1,075.	266,166.	NONE
3 SVP, STRATEGIC PARTNE	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JESSICA JOSEPH	(i)	191,519.	16,700.	NONE	11,491.	9,405.	229,115.	NONE
4 VP, SCIENTIFIC ACTIVI	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MACHUCA-RUIZ DOLORES	(i)	218,282.	19,200.	NONE	8,626.	5,182.	251,290.	NONE
5 SENIOR VP, MARKETING	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOSEPH VASSALOTTI	(i)	206,164.	18,500.	NONE	12,370.	25,785.	262,819.	NONE
6 CHIEF MEDICAL OFFICER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MAUREEN STONE	(i)	219,462.	17,300.	NONE	8,665.	25,517.	270,944.	NONE
7 REGIONAL VP, TEXAS &	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN KETRON	(i)	174,183.	12,500.	NONE	6,832.	16,143.	209,658.	NONE
8 VP, ORGANIZATIONAL	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KERRY K. WILLIS	(i)	272,513.	24,100.	NONE	16,351.	18,297.	331,261.	NONE
9 CHIEF SCIENTIFIC OFFI	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PETROS A. GREGORIOU	(i)	246,567.	22,400.	NONE	14,794.	25,782.	309,543.	NONE
10 CHIEF FINANCIAL OFFIC	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SHARON PEARCE	(i)	202,442.	15,300.	NONE	7,826.	25,496.	251,064.	NONE
11 SVP, GOVT. RELATIONS	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHIRSTOPHER JACKSON	(i)	214,923.	NONE	NONE	NONE	1,063.	215,986.	NONE
12 CHIEF PEOPLE OFFICER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)							
_13	(ii)							
	(i)							
_14	(ii)							
	(i)							
_15	(ii)							
	(i)							
16	(ii)							

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

SCHEDULE J, PART II, COLUMN (B)(II) REPORTS DISCRETIONARY INCENTIVE

AMOUNTS THAT WERE APPROVED BY THE COMPENSATION COMMITTEE BASED UPON

INDIVIDUAL AND ORGANIZATIONAL PERFORMANCE.

PART I, LINE 4B:

THE ORGANIZATION HAS A SECTION 457(F) SENIOR STAFF FLEXIBLE BENEFIT PLAN

THAT PROVIDES SENIOR MANAGEMENT EMPLOYEES WITH A BENEFIT ALLOWANCE

CONTRIBUTED BY THE ORGANIZATION, WHICH CAN BE USED FOR VARIOUS BENEFIT

OPTIONS, INCLUDING A CAPITAL ACCUMULATION ACCOUNT. THERE WERE NO ACCRUED

BENEFITS TO THE 457(F) PLAN DURING CALENDAR YEAR 2021.

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

NAT	ATIONAL KIDNEY FOUNDATION, INC. 13-1673104							
Par	Types of Property			•				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles		2,458	2,754,949.	SALES PRO	CEEDS	3	
7	Boats and planes		2,100	27732732		<u></u>		
8	Intellectual property							
9	Securities - Publicly traded		15	661,248.	MARKET QU		CON	
10	Securities - Closely held stock			001/2101	THIRD QU	<u> </u>	. 011	
11	Securities - Partnership, LLC,				_			
• • •	or trust interests							
40	Securities - Miscellaneous		5	154,885.	MARKET OU			
12		^	5	134,003.	MARKET QU	OIAII	LOIN	
13	Qualified conservation contribution - Historic structures							
14	Qualified conservation				1			
14	contribution - Other							
15	Real estate - Residential							
	Real estate - Commercial		1	907,457.	APPRAISAL			
16			1	907,437.	APPRAISAL			
17	Real estate - Other				_			
18	Collectibles				+			
19	Food inventory				+			
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►()							
26	Other ►()							
27	Other ►()							
28	Other ►()				+			
29	Number of Forms 8283 received		•					
	which the organization completed I	Form 8283,	Part V, Donee Acknowledge	ement	29	— Т,	V	Na
	5						Yes	No
30a	During the year, did the organizat				- 1			
	28, that it must hold for at least the	-				20-		37
_	to be used for exempt purposes for		olaing perioa?			30a		Х
	If "Yes," describe the arrangement i							
31	Does the organization have a			=		0.4		
	contributions?					31	Х	
32a	Does the organization hire or use							
	contributions?					32a	Х	
b	If "Yes," describe in Part II.							
33	If the organization didn't report an	amount in c	column (c) for a type of pro	perty for which column (a) is checked,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

Part II Supplem

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, COLUMN (B), LINES 9, 12, AND 16:

THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS.

PART I, LINE 32B:

THE ORGANIZATION CONTRACTS WITH INSURANCE AUTO AUCTIONS FOR ADMINISTERING
THE FOUNDATION'S VEHICLE DONATION PROGRAM. THE ORGANIZATION IS REPORTING
THE NUMBER OF ITEMS CONTRIBUTED FOR CARS AND VEHICLES.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection is at www.irs.gov/form990.

NATIONAL KIDNEY FOUNDATION, INC. 13-1673104

FORM 990, PART III, LINE 4A:

PROFESSIONAL EDUCATION - THE ORGANIZATION OFFERS ACCREDITED MEDICAL

EDUCATION PROGRAMS FOR ALL HEALTH CARE PRACTITIONERS. THERE ARE NATIONAL

MEETINGS OFFERING A WIDE RANGE OF TOPICS AS WELL AS FOCUSED

LOCAL/REGIONAL SEMINARS. THE NKF SPRING CLINICAL MEETINGS HAS BECOME THE

PREMIERE LEARNING EXPERIENCE FOR THE INTERPROFESSIONAL TEAM, WITH OVER

3.800 PARTICIPANTS AND MORE THAN 400 POSTER PRESENTATIONS.

SINCE 1981, THE ORGANIZATION HAS PUBLISHED PEER-REVIEWED MEDICAL JOURNALS THAT PROVIDE TIMELY INSIGHTS AND INFORMATION ON KIDNEY DISEASE RESEARCH TO THE GLOBAL KIDNEY COMMUNITY. THREE OF THE PRESTIGIOUS MEDICAL JOURNALS PUBLISHED BY THE ORGANIZATION ARE PART OF SCIENCE DIRECT, THE PREMIER WEB DISTRIBUTOR OF PROFESSIONAL LEVEL SCIENTIFIC AND MEDICAL INFORMATION, WITH MORE THAN 11 MILLION USERS.

THE ORGANIZATION'S "KIDNEY LEARNING SOLUTIONS (KLS)" PROVIDES

COMPREHENSIVE EDUCATION IN MULTIPLE FORMATS, INCLUDING PRINT, DIGITAL,

VIDEO, APPS, ETC. ABOUT HOW TO PREVENT, TREAT AND MANAGE CHRONIC KIDNEY

DISEASE (CKD).

THE EVIDENCE BASED CLINICAL PRACTICE GUIDELINES PUBLISHED BY THE FOUNDATION'S KIDNEY DISEASE OUTCOMES QUALITY INITIATIVE (KDOQI) ARE PERIODICALLY UPDATED TO PROVIDE THE LATEST IN KIDNEY PATIENT MEDICAL TREATMENT.

Supplemental Information to Form 990 or 990-EZ

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▶ Attach to Form 990 or 990-EZ.

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FORM 990, PART III, LINE 4B:

COMMUNITY SERVICES AND ASSISTANCE TO AFFILIATES (DEFINED BELOW) - THE ORGANIZATION'S KEEP HEALTHY PROGRAM SCREENS INDIVIDUALS MOST AT RISK OF POTENTIAL MEDICAL CONDITIONS THAT MAY LEAD TO FUTURE KIDNEY DISEASE. THE NATIONAL KIDNEY FOUNDATION CONDUCTS A SERIES OF PROGRAMS DESIGNED TO RAISE AWARENESS AMONG THE GENERAL PUBLIC ABOUT KIDNEYS, RISK FACTORS FOR KIDNEY DISEASE. AND HOW TO PROTECT THE KIDNEYS.

ASSISTANCE IS PROVIDED BY THE ORGANIZATION TO ITS AFFILIATES (DEFINED BELOW). THE ORGANIZATION PROVIDES CONSULTATION, GUIDANCE, TRAINING AND ADVOCACY. SPECIFIC GUIDANCE IS PROVIDED THROUGH EDUCATIONAL PROGRAMS FOR HEALTH CARE PRACTITIONERS AND KIDNEY DISEASE PATIENTS. AFFILIATES ARE KEPT UP TO DATE WITH CURRENT PUBLICATIONS FROM THE ORGANIZATION, BOTH CLINICAL AND NON-CLINICAL.

"AFFILIATES" - NATIONAL KIDNEY FOUNDATION ("NKF") HAS A CHARTERED NETWORK
OF 9 AFFILIATED ORGANIZATIONS ACROSS THE COUNTRY. THE AFFILIATES ARE
SEPARATE LEGAL ENTITIES (NOT CONTROLLED BY NKF) WHICH IN TANDEM WITH THE
FOUNDATION HELP IMPLEMENT ITS MISSION TO PREVENT KIDNEY DISEASES, IMPROVE
THE HEALTH AND WELL BEING OF FAMILIES AND INDIVIDUALS AFFECTED BY THESE
DISEASES AND INCREASE THE AVAILABILITY OF ALL ORGANS FOR TRANSPLANTATION.
NKF AND ITS AFFILIATES HAVE AGREEMENTS UNDER WHICH A PORTION OF
CONTRIBUTIONS RECEIVED BY AFFILIATES IS SHARED WITH NKF FOR THE EXPRESS
PURPOSE OF FULFILLING ITS MISSION.

Supplemental Information to Form 990 or 990-EZ

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▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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FORM 990, PART III, LINE 4D:

1) PUBLIC HEALTH EDUCATION - WITH SEVERAL MILLION VISITORS, THE

ORGANIZATION'S WEBSITE, WWW.KIDNEY.ORG, CONTINUED TO EDUCATE AND SERVE AS

A RICH RESOURCE ON KIDNEY DISEASE. PATIENTS VISITED THE A-Z HEALTH GUIDE

PAGES FOR COMPREHENSIVE DATA ON A VARIETY OF KIDNEY CONDITIONS AND

ISSUES, INCLUDING NUTRITION AND TREATMENT OPTIONS. "LOVE YOUR KIDNEYS",

THE ORGANIZATION'S MONTHLY E-NEWSLETTER, OFFERED NEWS, KIDNEY HEALTHY

RECIPES AND STORIES OF COURAGE TO OVER 200,000 PEOPLE. BREAKING NEWS FROM

PRINT, BROADCAST AND ONLINE MEDIA TO TENS OF THOUSANDS OF READERS IS

PROVIDED TO THE KIDNEY COMMUNITY. THE ORGANIZATION CONTINUES TO FOCUS ON

EDUCATING GROUPS AT HIGH RISK FOR KIDNEY DISEASE WITH INFORMATION AND

FREE SCREENINGS HELD IN CHURCHES, SCHOOLS AND COMMUNITY CENTERS IN

PREDOMINANTLY MINORITY COMMUNITIES.

EXPENSES: \$4,531,547. GRANTS: \$0. REVENUE: \$556,449.

2) RESEARCH - THE ORGANIZATION AWARDED 16 RESEARCH FELLOWSHIP GRANTS IN FY22 TO CLINICAL SCIENTISTS AND YOUNG INVESTIGATORS ADDRESSING A VARIETY OF KIDNEY RELATED RESEARCH PROJECTS. IN FY22, THE NKF EXPANDED THE PATIENT NETWORK, WHICH IS THE FIRST NATIONWIDE KIDNEY DISEASE PATIENT REGISTRY DEVELOPED WITH THE OVERALL GOAL OF IMPROVING THE LIVES OF PEOPLE WITH KIDNEY DISEASE THROUGH RESEARCH, CLINICAL CARE, DRUG DEVELOPMENT, AND SUPPORTIVE HEALTH POLICY DECISIONS.

CKD INTERCEPT IS THE FOUNDATION'S INITIATIVE FOCUSED ON EDUCATION OF PRIMARY CARE PRACTITIONERS ON IDENTIFICATION OF RISK FACTORS, EARLIER

Supplemental Information to Form 990 or 990-EZ

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▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2021

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DIAGNOSIS AND MANAGEMENT OF CKD - AIMED AT REDUCING PREVENTABLE KIDNEY DISEASE.

EXPENSES: \$3,374,980. GRANTS: \$1,744,347. REVENUE: \$1,859,515

FORM 990, PART VI, SECTION B, LINE 11B:

THE ORGANIZATION'S BOARD OF DIRECTORS ASSIGNS THE FINANCE COMMITTEE THE OVERSIGHT RESPONSIBILITY OF THE IRS FORM 990 AND ITS SUPPLEMENTAL SCHEDULES. FORM 990 IS REVIEWED BY THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, AND FINANCE COMMITTEE PRIOR TO FILING. THE FINAL AND SIGNED FORM 990 IS MADE AVAILABLE TO THE BOARD OF DIRECTORS PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

TO IDENTIFY CONFLICTS OF INTEREST, OFFICERS, DIRECTORS (GOVERNING BOARD MEMBERS) AND SENIOR STAFF MUST ANNUALLY DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST. THE ORGANIZATION'S AUDIT COMMITTEE AND THE COMPLIANCE OFFICER MANAGES THE DISCLOSURE AND MONITORING PROCESSES RELATED TO POTENTIAL CONFLICTS OF INTEREST. EACH PERSON ALSO HAS THE RESPONSIBILITY TO REPORT HIS OR HER OWN CONFLICTS OF INTEREST, WHETHER ACTUAL OR PERCEIVED, WHEN SUCH CONFLICTS ARISE DURING A MEETING. AFTER DISCLOSURE OF THE MATERIAL FACTS, THE INDIVIDUAL SHALL LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE POTENTIAL CONFLICT OF INTEREST IS DISCUSSED AND DETERMINED. THE DISCLOSURE, DECISIONS MADE, AND ACTIONS TAKEN ARE DOCUMENTED IN THE MINUTES OF THE MEETING.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2021

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Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

FORM 990, PART VI, SECTION B, LINES 15A AND 15B:

THE COMPENSATION COMMITTEE (COMPRISED OF INDEPENDENT BOARD MEMBERS) IS
RESPONSIBLE FOR ESTABLISHING GUIDELINES AND APPROVING COMPENSATION FOR
SENIOR MANAGEMENT POSITIONS (CEO, OTHER OFFICERS, AND KEY EMPLOYEES) ON
AN ANNUAL BASIS. THE COMPENSATION COMMITTEE USES AN INDEPENDENT
CONSULTANT AND/OR COMPENSATION BENCHMARK STUDIES TO DETERMINE
COMPENSATION FOR SENIOR MANAGEMENT.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES CERTAIN GOVERNING DOCUMENTS AVAILABLE TO THE

PUBLIC THROUGH ITS WEBSITE, WWW.KIDNEY.ORG. SUCH DOCUMENTS INCLUDE THE

AUDITED FINANCIAL STATEMENTS, ANNUAL REPORTS, CONFLICT OF INTEREST

POLICY, IRS DETERMINATION LETTER AND THE MOST RECENT FORM 990. OTHER

GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST TO THE COMPLIANCE OFFICER.

FORM 990, PART VIII, LINE 10:

THE REPORTING ORGANIZATION'S INVENTORY IS PRIMARILY MADE UP FROM
EDUCATIONAL MATERIALS SUCH AS PROFESSIONAL EDUCATION BROCHURES FOR THE
RENAL PROFESSIONALS AS WELL AS PATIENT EDUCATION BROCHURES FOR THE
PATIENTS.

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number
13-1673104

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

NATIONAL KIDNEY FOUNDATION'S MISSION IS TO PREVENT KIDNEY DISEASES, IMPROVE THE HEALTH AND WELL-BEING OF INDIVIDUALS AND FAMILIES AFFECTED BY THESE DISEASES, AND INCREASE THE AVAILABILITY OF ALL ORGANS FOR TRANSPLANTATION. THE ORGANIZATION CONDUCTS NATIONWIDE EDUCATIONAL CAMPAIGNS ABOUT THE ROLE OF THE KIDNEY IN MAINTAINING OVERALL HEALTH, THE IMPORTANCE OF EARLY DETECTION AND ORGAN DONATION AND TRANSPLANTATION.

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number

13-1673104

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number

13-1673104

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
UNIVERSITY OF PENNSYLVANIA		
423 GUARDIAN DRIVE, 812 BLOCKLEY HALL		
PHILADELPHIA, PA 19104	GUIDELINES DEVELOP.	477,324.
TUFTS MEDICAL CENTER, INC.		
800 WASHINGTON STREET, #817		
BOSTON, MA 02111	CKD RESEARCH	386,349.
WEB TECH ADVISORS LLC		
413 N. 2ND STREET, SUITE 570		
MILWAUKEE, WI 53203	ADVERTISING	376,296.
J.R. REINGOLD & ASSOCIATES, INC.		
1321 DUKE STREET		
ALEXANDRIA, VA 22314	ADVERTISING	338,800.
JOHNS HOPKINS UNIVERSITY		
12529 COLLECTIONS CENTER DRIVE		
CHICAGO, IL 60693	CKD PROGNOSIS	293,200.