Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990,

OMB No. 1545-0047 **Open to Public** Inspection

Check if applicable:	S calendar year, or tax year beginning $04/01$, 2016, and ending		03/	'31 , 20 17
	C Name of organization	D Employer ide	ntificati	on number
Check if applicable:	NATIONAL KIDNEY FOUNDATION, INC.	13-167	3104	
Address change	Doing business as			
Name change	Number and street (or P.O. box if mail is not delivered to street address) Room/suite	E Telephone nu	mber	
Initial return	30 EAST 33RD STREET	(212) 88	9-22	210
Final return/	City or town, state or province, country, and ZIP or foreign postal code	(020)	2 00	
terminated Amended	NEW YORK, NY 10016	G Gross receipt		44,322,323
return Application	F Name and address of principal officer: KEVIN LONGINO,	H(a) Is this a gro		
pending	30 EAST 33RD STREET, NEW YORK, NY 10016	subordinate	5?	
Ten america de		H(b) Are all subor		
Tax-exempt st				(see instructions)
	WWW.KIDNEY.ORG	H(c) Group exen		
Form of organ		formation: 1950 M	State o	f legal domicile: NY
	nmary		2000	
1 Briefly	describe the organization's mission or most significant activities: PREVENT KIDNEY	& URINARY T	RACT	DISEASES,
g IMP	OVE THE HEALTH & WELL-BEING OF INDIV. & FAMILIES AFFE	ANTICOTO TO THE PARTY OF THE PARTY		
DIS	ASES & INCREASE THE AVAILABILITY OF ALL ORGANS FOR TR	RANSPLANTATIO	N	
Total Check Check Total Check Chec	this box 🕨 🔙 if the organization discontinued its operations or disposed of more than	25% of its net asse	ts.	
B 3 Numb	er of voting members of the governing body (Part VI, line 1a)		3	23.
4 Numb	er of independent voting members of the governing body (Part VI, line 1b)		4	22.
5 Total	umber of individuals employed in calendar year 2016 (Part V, line 2a)		5	281.
6 Total	umber of volunteers (estimate if necessary)		6	30,000.
7a Total	nrelated business revenue from Part VIII, column (C), line 12		7a	0.
b Net u	related business taxable income from Form 990-T, line 34		7b	0.
		Prior Year	1.2	Current Year
8 Contr	outions and grants (Part VIII, line 1h) COPY FOR	21,115,1	79.	21,490,705.
9 Progr	butions and grants (Part VIII, line 1h)	8,341,6		12,541,482.
9 Progr	nent income (Part VIII, askumn (A) lines 3.4 and 7d)	1,823,75		2,423,913.
10 Inves	ment income (Part VIII, column (A), lines 3, 4, and 7d)	2,270,5	-	2,543,181.
	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	33,551,12	_	38,999,281.
	evenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,082,2		
	and similar amounts paid (Part IX, column (A), lines 1-3)	1,002,2	0.	1,279,840.
	ts paid to or for members (Part IX, column (A), line 4)	10 200 0	140.5	-
y 15 Salari	s, other compensation, employee benefits (Part IX, column (A), lines 5-10)	19,200,0		21,507,973.
16a Profe	sional fundraising fees (Part IX, column (A), line 11e)	917,9	04.	1,084,507.
	undraising expenses (Part IX, column (D), line 25) ▶ 3,272,587.			
17 Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	13,243,83		16,605,505.
	xpenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	34,444,0		40,477,825.
19 Rever	ue less expenses. Subtract line 18 from line 12	-892,9		-1,478,544.
15 IVEAC				End of Year
S		Beginning of Current		
S		13,494,1	39.	16,491,595.
S		13,494,1	39. 15.	
8	ssets (Part X, line 16)	13,494,1	39. 15.	14,238,788
20 Total 21 Total 22 Net a	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20.	13,494,13 10,198,3 3,295,8	39. 15. 24.	14,238,788 2,252,807
20 Total 21 Total 22 Net a	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20.	13,494,13 10,198,3 3,295,83	39. 15. 24.	14,238,788
20 Total 21 Total 22 Net a	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block	13,494,13 10,198,3 3,295,83	39. 15. 24.	14,238,788
20 Total 21 Total 22 Net a Part Si Under penalties rue, correct, and	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block	13, 494, 13 10, 198, 3 3, 295, 83 ents, and to the best of any knowledge.	39. 15. 24.	14,238,788. 2,252,807.
20 Total 21 Total 21 Total 22 Net a 2 Total 3 Si 3 Juder penalties or ue, correct, and	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block perjury, I declare that I have examined this return, including accompanying schedules and statem complete. Declaration of pregarer (other than officer) is based on all information of which preparer has	13,494,13 10,198,3 3,295,83 ents, and to the best of any knowledge.	39. 15. 24.	14,238,788. 2,252,807. nowledge and belief, it i
20 Total 21 Total 22 Net a Part II Si Under penalties true, correct, and	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block perjury, I declare that I have examined this return, including accompanying schedules and statem complete. Declaration of preparer (other than officer) is based on all information of which preparer has signature of officer Figural Longing CBO	13,494,13 10,198,3 3,295,83 ents, and to the best of any knowledge.	39. 15. 24.	14,238,788. 2,252,807.
20 Total 21 Total 22 Net a Part II Si Under penalties crue, correct, and	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block perjury, I declare that I have examined this return, including accompanying schedules and statem complete. Declaration of preparer (other than officer) is based on all information of which preparer has Signature of officer Havin Longino (BO) Type or print name and title	13,494,13 10,198,3 3,295,83 ents, and to the best of any knowledge.	39. 15. 24. of my kr	14,238,788. 2,252,807. nowledge and belief, it is
20 Total 21 Total 22 Net a Part II Si Under penalties rue, correct, and	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block perjury, I declare that I have examined this return, including accompanying schedules and statem complete. Declaration of pregarer (other than officer) is based on all information of which preparer has Signature of officer HEVEN LONGIMO Type or print name and title Type preparer's name Preparer's signature Date	13, 494, 13 10, 198, 3 3, 295, 8 ents, and to the best of any knowledge.	39. 15. 24. of my kr	14,238,788. 2,252,807. nowledge and belief, it is
20 Total 21 Total 22 Net a Part II Si Under penalties rue, correct, and ign lere Print. aid	ssets (Part X, line 16) abilities (Part X, line 26) sets or fund balances. Subtract line 21 from line 20. nature Block perjury, I declare that I have examined this return, including accompanying schedules and statem complete. Declaration of pregrarer (other than officer) is based on all information of which preparer has signature of officer Figural Long Two CBO Type or print name and title Type preparer's name HAMMERSCHMIDT Preparer's signature Date 11/13/	13, 494, 13 10, 198, 33 3, 295, 83 ents, and to the best of any knowledge. Date //2017 Check self-emplo	39. 15. 24. of my kr	14,238,788. 2,252,807. nowledge and belief, it is 28/7 TIN P01384178
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Pā	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: ATTACHMENT 1
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$12,651,891. including grants of \$0.) (Revenue \$7,899,746.) PROFESSIONAL EDUCATION (SEE SCHEDULE O)
4b	(Code:) (Expenses \$10,413,052. including grants of \$0.) (Revenue \$2,396,611.) COMMUNITY SERVICES AND ASSISTANCE TO AFFILIATES (SEE SCHEDULE O)
4c	(Code:) (Expenses \$4,147,462. including grants of \$699,754.) (Revenue \$1,526,074.) PATIENT SERVICES - INCLUDE PROGRAMS WHICH PROVIDE ADVOCACY
	TRAINING, TRANSPORTATION, SUPPORT GROUPS, AND WORKSHOPS FOR KIDNEY PATIENTS. OTHER PROGRAMS INCLUDE PATIENT EDUCATION, AND PATIENT
	EMPOWERMENT INITIATIVES. TENS OF THOUSANDS OF PEOPLE USED THE
	ORGANIZATION'S "NKF CARES" PATIENT HOTLINE, AND PEERS PROGRAM
	WHICH MATCHES NEW PATIENTS WITH EXISTING VOLUNTEER PATIENTS. TENS
	OF THOUSANDS OF BROCHURES WERE DISTRIBUTED TO PATIENTS SPECIFIC TO THEIR CONDITION.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 5,763,154. including grants of \$ 580,086.) (Revenue \$ 881,368.)
40	Total program service expenses ► 32,975,559.

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Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?........ Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or 9 Χ 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted Χ endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Χ complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d Χ e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ 12a **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ Χ b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Χ 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 Χ

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	$ \ \text{Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on } \\$			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			Х
L	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		71
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	235		
20	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M_{\bullet,\bullet,\bullet}$.	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			3.7
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			Х
	complete Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	33		Х
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		21
34	or IV, and Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	33a		
b	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	-		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	-		
	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
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Part V Statements Regarding Other IRS Filings and Tax Compliance 75 1a 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . . . . . . 0. c Did the organization comply with backup withholding rules for reportable payments to vendors and Χ reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | Statements, filed for the calendar year ending with or within the year covered by this return. 2a Χ 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X **b** If "Yes," enter the name of the foreign country: ▶ _ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?....... Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ 6a organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ Х b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с Х e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966?............... b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?..... 10 Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 . . . . . . . . . . . . **b** Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. . . . . <u>10b</u> Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders............ b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. . . . . . 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13a a Is the organization licensed to issue qualified health plans in more than one state? . . . . . . . . . Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which 

JSA 6E1040 1.000

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .

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Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 23			
·u	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
h	Enter the number of voting members included in line 1a, above, who are independent 1b 22			
b	Enter the number of voting members included in line 14, above, who are independent 1111			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2		Х
•	any other officer, director, trustee, or key employee?	_		
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		X
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?	-		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7.		Х
	one or more members of the governing body?	7a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			Х
	stockholders, or persons other than the governing body?	7b		Λ
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		3.7	
а	The governing body?	8a	X	_
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	,	Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	_
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	$ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ld}}}}}}$
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ ATTACHMENT 2			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(	c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.	,		- /
	X Own website			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.		. ,	
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s:▶		

PETROS GRÉGORIOU, 30 EAST 33RD STREET, NEW YORK, NY 10016 212-889-2210

JSA 6E1042 1.000 Form **990** (2016)

Part VII

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	unles	Pos heck ss pe	erson	e than c is both tor/trust	an	(D)  Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other	
	hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(1)KEVIN LONGINO	35.00										
CHIEF EXECUTIVE OFFICER	0.	Х		Х				354,955.	0.	35,745.	
(2)ART PASQUARELLA CRE	2.00										
CHAIRMAN	0.	Х		Х				0.	0.	0.	
(3)GREGORY W. SCOTT	2.00										
IMMEDIATE PAST CHAIRMAN	0.	Х		Х				0.	0.	0.	
(4)MICHAEL J. CHOI, MD	2.00										
PRESIDENT	0.	Х		Х				0.	0.	0 .	
(5)JEFFREY S. BERNS MD	2.00										
IMMEDIATE PAST PRESIDENT	0.	Х		Х				0.	0.	0.	
(6)BETH PIRAINO, MD (THRU 10/16)	2.00										
IMMEDIATE PAST PRESIDENT	0.	Х		Х				0.	0.	0 .	
(7)WILLIAM G. DESSOFFY, CFA	2.00										
SECRETARY	0.	Х		Х				0.	0.	0	
(8)GEORGE L. BAKRIS (THRU 10/16)	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(9)THOMAS P. CASSESE	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(10) MATTHEW COOPER, MD	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(11) PAUL CRAWFORD, MD (THRU 10/16)	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(12)JOSEPH CROSGROVE	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(13)JIM ELKIN	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	
(14) CHARLES H. FENDELL (THRU 3/17)	1.00										
BOARD MEMBER	0.	Х						0.	0.	0	

Form 990 (2016)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	erson	e than of is both cor/trust Highest compensated	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	am com fro orga and	timated count of other pensation om the anization d related inizations	
15) CHESTER H. FOX, MD	1.00											_
BOARD MEMBER	0.	Х						0.	0.			0.
16) JOHN T. GERZEMA	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
17) BRENNAN HART, ESQ	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
18) TOM HOUGH	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
19) KAILESH KARAVADRA	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
20) CHARLES MODLIN, MD, MBA	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
21) JUMMY OLABANJI	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
22) STEPHAN PASTAN, MD	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
23) MICHAEL W. SEXTON	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
24) MICHAEL STEVENSON, CPA	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
25) STEPHANIE STEWART, LICSW, MBA	1.00											
BOARD MEMBER	· · · · · · · · · · · · · · · · · · ·	Х						0.	0.			0.
1b Sub-total								354,955.	0.		35,74	<del></del> 5.
c Total from continuation sheets to Part VII, S	ection A							1,935,969.	0.	2	79,956	5.
d Total (add lines 1b and 1c)	_							2,290,924.	0.		15,70	
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste				o re		\$100,000 of			
											Yes N	lo
2 Did the organization list any former office	or directo	vr or	· tr.	ıcto	•	kov. s	mn	lovos or bighos	t componented			
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched						•			•	3	3	X
										3	-	
4 For any individual listed on line 1a, is the organization and related organizations gr												
individual	cater tridii	φισ	,0,0	00?	11	168	ο,	complete scriedu	ie J IOI SUCII	4	х	

## for services rendered to the organization? *If "Yes," complete Schedule J for such person*Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 17

Χ

Form 990 (2016)

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plc	ye	es,	and F	lig	hest Compensat	ed Employees (co	ontinue	ed)	
(A)	(B)			((	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted	box,	unles	Pos heck ss pe	ition more erson	e than o is both or/trust employe	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	com fro orga	timated nount of other pensation om the anization	f on n
	line)	al trustee or	Institutional trustee		loyee	Highest compensated employee				orga	nizatior	ıs
26) ANTHONY TUGGLE	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
27) ED WALTER (THRU 10/16) BOARD MEMBER	1.00	x						0.	0.			0.
28) BRADLEY A. WARADY, MD	1.00											
BOARD MEMBER	0.	Х						0.	0.			0.
29) PETROS A. GREGORIOU	35.00											
CHIEF FINANCIAL OFFICER	0.			Х				228,291.	0.		28,5	77.
30) KERRY WILLIS	35.00											
CHIEF SCIENTIFIC OFFICER	0.				Х			253,232.	0.		46,0	195.
31) ANTHONY GUCCIARDO	35.00											
SVP, STRATEGIC PARTNERSHIPS	0.				Х			205,724.	0.		19,6	64.
32) JOANNE SPINK (THRU 1/17)	35.00											
REGIONAL VP - MID ATLANTIC	0.				X			184,285.	0.		18,4	51.
33) GARY RENVILLE	35.00											
REGIONAL VP, WEST	0.				Х			174,398.	0.		23,0	109.
34) JOSEPH VASSALOTTI	35.00											
CHIEF MEDICAL OFFICER	0.					Х		207,019.	0.		21,6	76.
35) ERIC ALBRECHT	35.00											
VP, EVENTS DEV. & SPORTS MKTG.	0.					X		180,992.	0.		30,4	56.
36) TROY K. ZIMMERMAN	35.00											
VP, GOVERNMENT RELATIONS	0.					Х		174,916.	0.		39,1	.32.
1b Sub-total												
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	_						<b>&gt;</b>					
Total number of individuals (including but not reportable compensation from the organization)	limited to t			d al	bov	e) who	o re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former office												
employee on line 1a? If "Yes," complete Sched	ule <b>J</b> for su	ch ind	livid	ual						3		X
4 For any individual listed on line 1a, is the												
organization and related organizations gr											V	
individual				• •						4	X	

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

3		X
4	X	
5		Х

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	nplo	ye	es,	and H	lig	hest Compensat	ed Employee	S (con	tinued)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	erson	e than o	an ee)	(D) Reportable compensation from the	(E)  Reportable compensation from related organizations		other compens	of ation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	org	from th organiza and rela organizat	tion ted
37) KATHRYN PUCCI SVP, EDUCATION AND PROGRAMS	35.00					х		164,227.		0.	22	,826
38) PAMELA COHEN  VP, DONOR DEVELOPMENT	35.00					X		162,885.		0.		,020
		-										
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A						<b>*</b> * *					
Total number of individuals (including but not reportable compensation from the organization)		hose 23		d al	bove	e) who	re	eceived more than	\$100,000 of			
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu											Yes	s No
<b>4</b> For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,0	00?	) If	"Yes	3,"	complete Schedu	sation from the	e h	4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	satio	on 1	fron	n any	un	related organization			5	Х
Section B. Independent Contractors												
<ol> <li>Complete this table for your five highest com- compensation from the organization. Report of year.</li> </ol>											tax	
(A)								(B)			(C)	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Page 9

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII......... (B) (C) (D) Related or Unrelated Revenue Total revenue business excluded from tax exempt revenue function under sections 512-514 revenue Contributions, Gifts, Grants and Other Similar Amounts 627,600. 1b 11,906,595. c Fundraising events d Related organizations 1d 1e e Government grants (contributions) All other contributions, gifts, grants, 8,956,510 and similar amounts not included above . | 1f 3,386,022 g Noncash contributions included in lines 1a-1f: \$ _ 21,490,705 Total. Add lines 1a-1f Program Service Revenue **Business Code** PROGRAM SERVICE SUPPORT 611600 9,524,210. 9,524,210 2a 611600 1,544,337 1,544,337 GRANT AND CONTRACT REVENUE h 448000 THRIFT STORE REVENUE 819,181. 819,181. 511120 653,754. 653,754. PROFESSIONAL MEMBERSHIP DUES All other program service revenue 12,541,482 Total. Add lines 2a-2f (including dividends, interest. Investment income 155,609 155,609. Income from investment of tax-exempt bond proceeds . > 2,379,634. 2,379,634. 5 (ii) Personal (i) Real 6a Gross rents **b** Less: rental expenses c Rental income or (loss) d Net rental income or (loss) . _ . . . . . . . . . . . . . ▶ (i) Securities (ii) Other 7a Gross amount from sales of 2,886,469. 3,220,620. assets other than inventory **b** Less: cost or other basis 1,055,217. 2,783,568. and sales expenses 102,901. 2,165,403. c Gain or (loss) 2,268,304 2,268,304. Gross income from fundraising Other Revenue ATCH 4 events (not including  $\frac{11,906,595}{}$ . of contributions reported on line 1c). 1,443,188 See Part IV, line 18 . . . . . . . . . . . a b Less: direct expenses b c Net income or (loss) from fundraising events ATCH 5 ▶ 9a Gross income from gaming activities. See Part IV, line 19 a 0. b Less: direct expenses b c Net income or (loss) from gaming activities._...▶ 10a Gross sales of inventory, less returns and allowances 131,853. 41,069. b Less: cost of goods sold ATCH 6 Net income or (loss) from sales of inventory 90,784. 90,784. Miscellaneous Revenue **Business Code** MISCELLANEOUS REVENUE 611710 72,763. 71,533. 1,230. 11a b **d** All other revenue 72,763. Total. Add lines 11a-11d 38,999,281 12,703,799 4,804,777. Total revenue. See instructions. JSA

6E1051 1.000

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respo	nse or note to any line	in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	1,279,840.	1,279,840.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	1,630,908.	1,253,023.	237,466.	140,419.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	0.			
7	persons described in section 4958(c)(3)(B)	16,352,506.	13,473,370.	2,411,686.	467,450.
	Pension plan accruals and contributions (include	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	., .,.	, , , , , , , ,	
·	section 401(k) and 403(b) employer contributions)	382,409.	315,248.	58,015.	9,146.
9	Other employee benefits	1,774,661.	1,638,845.	113,058.	22,758.
10	Payroll taxes	1,367,489.	1,120,288.	201,492.	45,709.
	Fees for services (non-employees):	0.			
	Management	28,150.		28,150.	
	Legal	99,688.		99,688.	
	I Lobbying	49,371.	49,371.	77,77	
	Professional fundraising services. See Part IV, line 17	1,084,507.			1,084,507.
	f Investment management fees	0.			
	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	3,989,485.	3,888,020.	21,022.	80,443.
12	Advertising and promotion	1,196,061.	708,191.	58,146.	429,724.
13	Office expenses	3,569,146.	2,839,277.	169,043.	560,826.
14	Information technology	0.			
15 16	Royalties Occupancy	2,195,844.	1,692,231.	410,492.	93,121.
17	Travel	700,012.	565,754.	40,341.	93,917.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	3,367,854.	2,413,552.	58,490.	895,812.
20	Interest	0.			
21	Payments to affiliates	141,849.	108,815.	26,926.	6,108.
22	Depreciation, depletion, and amortization	222,399.	172,445.	40,717.	9,237.
23 24	Other expenses. Itemize expenses not covered	222,333.	1,2,1101	10 / / 1 / /	372371
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
•	EQUIPMENT REPAIR/MAINTENANCE	962,140.	591,294.	137,365.	233,481.
-	DUES AND SUBSCRIPTIONS	188,565.	156,314.	22,101.	10,150.
	OTHER PATIENT FINANCIAL ASST OTHER	141,412.	141,412.	95,481.	-910,221.
		240,4/1.	300,209.	73,401.	910,221.
	All other expenses	40,477,825.	32,975,559.	4,229,679.	3,272,587.
_	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720).	0.			. , , , , , , ,

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Form 990 (2016)

Part X Ba Page **11** 

### **Balance Sheet**

	Check if Schedule O contains a response or note to any line in this Part X						
		22 202 3 domains a 100ponos o		(A)		(B)	
					Beginning of year		End of year
	1	Cash - non-interest-bearing			5,150.	1	4,650.
	2	Savings and temporary cash investments			2,039,503.	2	1,828,520.
	3	Pledges and grants receivable, net	703,547.	3	3,685,641.		
	4	Accounts receivable, net	2,798,489.	4	2,367,239.		
	5	Loans and other receivables from current and the					
		trustees, key employees, and highest co					
		Complete Part II of Schedule L			0.	5	0.
	6	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers					
		and sponsoring organizations of section 501(c)(9) volu					
S		organizations (see instructions). Complete Part II of Sche			0.	6	0.
Assets	7	Notes and loans receivable, net			0.	7	0.
As	8	Inventories for sale or use			135,624.	8	134,112.
	9	Prepaid expenses and deferred charges			821,329.	9	1,079,399.
	10 a	Land, buildings, and equipment: cost or		0 011 050			
			10a		201 075		204 056
		Less: accumulated depreciation			281,075. 6,617,184.		204,856. 7,069,951.
	11	Investments - publicly traded securities			0,617,184.	11	7,069,951.
	12	Investments - other securities. See Part IV, line 11		0.	12	0.	
	13	Investments - program-related. See Part IV, line 11	0.	13	0.		
	14 15	Intangible assets			92,238.	14 15	117,227.
	16	Other assets. See Part IV, line 11			13,494,139.	16	16,491,595.
_	17	Total assets. Add lines 1 through 15 (must equal Accounts payable and accrued expenses			4,127,708.	17	4,685,224.
	18		0.	18	0.		
	19	Grants payable Deferred revenue			5,569,077.	19	4,602,872.
	20	Tax-exempt bond liabilities	0.	20	0.		
	21	Escrow or custodial account liability. Complete Pa	art IV o	of Schedule D	0.	21	0.
S	22	Loans and other payables to current and for					
Liabilities		trustees, key employees, highest compen					
abi		disqualified persons. Complete Part II of Schedule	L		0.	22	0.
=	23	Secured mortgages and notes payable to unrelate			0.	23	3,700,000.
	24	Unsecured notes and loans payable to unrelated	third p	arties	0.	24	0.
	25	Other liabilities (including federal income tax,	payab	les to related third			
		parties, and other liabilities not included on lines		'			
		of Schedule D			501,530.	25	1,250,692.
	26	Total liabilities. Add lines 17 through 25			10,198,315.	26	14,238,788.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		there   X  and			
ů	27	Unrestricted net assets			-1,686,627.	27	-1,686,099.
3al	28	Temporarily restricted net assets			3,787,355.	28	2,743,810.
βĒ	29	Permanently restricted net assets			1,195,096.	29	1,195,096.
complete lines 27 through 29, and lines 33 and 3 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), complete lines 30 through 34. 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equi Retained earnings, endowment, accumulated inco Total net assets or fund balances							
ts c	30	Capital stock or trust principal, or current funds				30	
se	31	Paid-in or capital surplus, or land, building, or equ				31	
As	32	Retained earnings, endowment, accumulated inco				32	
Net	33	Total net assets or fund balances			3,295,824.	33	2,252,807.
_	34	Total liabilities and net assets/fund balances			13,494,139.	34	16,491,595.
							5 000 (2242)

Page **12** Form 990 (2016)

						J -
Part						
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		38,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2		40,4		
3	Revenue less expenses. Subtract line 2 from line 1	3		-1,4		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			95,8	
5	Net unrealized gains (losses) on investments	5		4	35,5	528.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				-1.
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		2,2	52,8	307.
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversi	ght			
	of the audit, review, or compilation of its financial statements and selection of an independent acc	counta	ınt?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	explair	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	n in			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lergo	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	_		3b		

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number
13-1673104

Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions			
The	org	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)			
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).			
2		A school described in <b>secti</b>	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)			
3		A hospital or a cooperative	ooperative hospital service organization described in section 170(b)(1)(A)(iii).							
4		A medical research organiz	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the							
		hospital's name, city, and st	tate:							
5		An organization operated t	for the benefit of	a college or universit	y owne	d or ope	erated by a governme	ntal unit described in		
		_ section 170(b)(1)(A)(iv). (C								
6		A federal, state, or local go	•							
7	X	An organization that norma	-	•	pport fr	om a go	vernmental unit or fro	om the general public		
		described in <b>section 170(b)</b>		-						
8		A community trust describe								
9		An agricultural research org	=			-		-		
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). E	nter the	name, city, and state o	f the college or		
	_	university:								
10 11		An organization that norma receipts from activities rela support from gross investmacquired by the organizatio An organization organized	ted to its exempt f nent income and u n after June 30, 1	functions - subject to on the subject to one of the subject to subject to one of the sub	certain e able inco ( <b>a)(2).</b> (0	exception ome (les Complete	is, and (2) no more tha s section 511 tax) from e Part III.)	n 331/3 %of its		
12		An organization organized	•		-			earry out the nurnoses		
		of one or more publicly su		•	-					
		Check the box in lines 12a t	· ·							
а	Г	Type I. A supporting orga	=				•	=		
а		the supported organization	•	•	•		• , ,			
		supporting organization.	. ,	• • • • • • • • • • • • • • • • • • • •		ajointy of	the directors of traste	C3 Of the		
b	Г	Type II. A supporting org				with its	supported organizati	on(s) by having		
~	_	control or management of	-							
		organization(s). You must		=				ange and emphasize		
С		Type III functionally integ			ted in c	onnectio	n with, and functional	lv integrated with.		
		its supported organization						,,		
d		Type III non-functionally		•				ted organization(s)		
		that is not functionally inte			-					
	_	requirement (see instruct	ions). You must co	omplete Part IV, Sect	ions A a	nd D, an	d Part V.			
е		Check this box if the orga	anization received	a written determinatio	n from t	he IRS t	hat it is a Type I, Type I	I, Type III		
		functionally integrated, or	Type III non-funct	ionally integrated sup	porting o	organiza	tion.			
f		nter the number of supported								
g	۱٩	ovide the following information	on about the suppo	orted organization(s).						
	(i)	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization	(v) Amount of monetary	(vi) Amount of		
				above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)		
					Yes	No		·		
(A)										
(B)										
(C)	<b>)</b>									
(D)										
/E\										
(E)										
Tot	al									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016 Page **2** 

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	22,023,181.	20,769,986.	12,619,218.	21,115,179.	21,490,705.	98,018,269.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	22,023,181.	20,769,986.	12,619,218.	21,115,179.	21,490,705.	98,018,269.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.
6	Public support. Subtract line 5 from line 4.						98,018,269.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	<b>(d)</b> 2015	<b>(e)</b> 2016	(f) Total
7	Amounts from line 4	22,023,181.	20,769,986.	12,619,218.	21,115,179.	21,490,705.	98,018,269.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,238,261.	2,518,549.	1,877,243.	2,200,233.	2,535,243.	11,369,529.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH. 1					1,230.	1,230.
11	Total support. Add lines 7 through 10						109,389,028.
12	Gross receipts from related activities, etc. (s	see instructions)				12	55,790,285.
13	<b>First five years.</b> If the Form 990 is forganization, check this box and <b>stop here</b>	<u> </u>					
Sec	tion C. Computation of Public Sup	•	•				00.61
14	Public support percentage for 2016 (li		,			14	89.61%
15	Public support percentage from 2015					15	90.33%
16a	331/3% support test - 2016. If the o	-					
	this box and <b>stop here.</b> The organization	•		•			
b	331/3% support test - 2015. If the co	_					
47-	check this box and <b>stop here.</b> The orga	-		• • •			
17a	10%-facts-and-circumstances test - 2	_	=				
	10% or more, and if the organization Part VI how the organization meets t					-	•
	organization						▶ □
b	10%-facts-and-circumstances test - 2		•				
	15 is 10% or more, and if the organization Explain in Part VI how the organization						-
	supported organization						▶ □
18	Private foundation. If the organization						
	instructions						

Schedule A (Form 990 or 990-EZ) 2016 Page 3

#### Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, I	<u>'</u>	,	
	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
Ū	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid						
	•						
_	to or expended on its behalf  The value of services or facilities						
5							
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons  Amounts included on lines 2 and 3						
J	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		T		T		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
-	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	tion's first seco	nd third fourth	or fifth tax v	ear as a section	501(c)(3)
	organization, check this box and <b>stop here</b>	0	,		•		` ` ` '
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2016 (line 8,			mn (f))		15	%
16	Public support percentage from 2015 Sche					16	
_	tion D. Computation of Investmen					10	/0
	-			12 column (f))		47	0/
17	Investment income percentage for 2016 (lin					17	<u>%</u>
18	Investment income percentage from 2015 \$					18	<u>%</u>
19 a	331/3% support tests - 2016. If the org						
_	17 is not more than 331/3%, check thi		_				
b	331/3% support tests - 2015. If the orga				•		
	line 18 is not more than 331/3 %, check		-	•			
20	Private foundation. If the organization of	did not check	a box on line	14, 19a, or 19b	o, check this be	ox and see instr	uctions -

Schedule A (Form 990 or 990-EZ) 2016 Page **4** 

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
g by			
	1		
is ed	2		
er	3a		
id ie	_		
	3b		
3)	3с		
If	4a		
n n	41-		
	4b		
n ed 3)			
	4c		
;," N n; on			
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h	9b		
fit	9c		
n d			
to	10a		
	10b		

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Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	ion B. Type I Supporting Organizations		\ <u>'</u>	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
Cooti	, , , , , , , , , , , , , , , , , , , ,	2		
Secti	ion C. Type II Supporting Organizations		Yes	No
_			162	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	ion D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
'	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	ion E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instance)  The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instruc	$\overline{}$	
2	Activities Test. Answer (a) and (b) below.		Yes	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2016

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	izations	5	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	Nov. 20, 1970 (explai	in in Part VI). <b>See</b>
instructions. All other Type III non-functionally integrated supporting organization	-		•
Section A. Adjusted Not Income		(A) Dries Vees	(B) Current Year
Section A - Adjusted Net Income		(A) Prior Year	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			(optional)
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other	- Iu		
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
4. Adjusted not income for prior year (from Caption A. line C. Calumn A.)	14		
1 Adjusted net income for prior year (from Section A, line 8, Column A) 2 Enter 85% of line 1.	1		
	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to	6		
emergency temporary reduction (see instructions).	6	And Time III among the	
7 Check here if the current year is the organization's first as a non-functionall	y integra	tea Type III supporting	g organization (see
instructions).			

Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016

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Typo III Non-Eunctionally Integrated 509(a)(3) Supporting Organizations (continued)

Part	Type III Non-Functionally integrated 509(a)(3)	Supporting Organizat	ions (conunuea)					
Sect	ion D - Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish ea							
2	Amounts paid to perform activity that directly furthers exempt purposes of supported							
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organia	zations					
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.							
9	Distributable amount for 2016 from Section C, line 6							
10	Line 8 amount divided by Line 9 amount							
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016				
1	Distributable amount for 2016 from Section C, line 6							
	Underdistributions, if any, for years prior to 2016							
2	(reasonable cause required-explain in Part VI). See							
	instructions.							
3	Excess distributions carryover, if any, to 2016:							
а								
b								
С	From 2013							
d	From 2014							
е	From 2015							
f	Total of lines 3a through e							
g	Applied to underdistributions of prior years							
h	Applied to 2016 distributable amount							
i	Carryover from 2011 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2016 from							
	Section D, line 7: \$							
а	Applied to underdistributions of prior years							
b	Applied to 2016 distributable amount							
С	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2016, if							
	any. Subtract lines 3g and 4a from line 2. For result							
	greater than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2016. Subtract lines 3h							

Schedule A (Form 990 or 990-EZ) 2016

b

and 4b from line 1. For result greater than zero, explain in

Excess distributions carryover to 2017. Add lines 3j

Part VI. See instructions.

Breakdown of line 7:

Excess from 2013....

Excess from 2014....

Excess from 2015....

Excess from 2016....

and 4c.

Schedule A (Form 990 or 990-EZ) 2016 Page **8** 

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

	ATTACHMENT 1					
SCHEDULE A, PART II -	OTHER INCO	ME				
DESCRIPTION	2012	2013	2014	2015	2016	TOTAL
MISCELLANEOUS INCOME					1,230.	1,230.
TOTALS					1,230.	1,230.

## Schedule B

(Form 990, 990-EZ, or 990-PF)

#### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. **Employer identification number** Name of the organization NATIONAL KIDNEY FOUNDATION, INC. 13-1673104 Organization type (check one): Filers of: Section: X  $501(c)(^3$ Form 990 or 990-EZ ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules**  $\lfloor X \rfloor$  For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number 13-1673104

Part I	Contributors (See instructions). Use duplicate copi	es of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number 13-1673104

Part II Noncash Property (See instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2016) Name of organization NATIONAL KIDNEY FOUNDATION, INC. **Employer identification number** 13-1673104 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### SCHEDULE C (Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 501(c)(3) organizations	that have NOT filed Form 5768 (electi	on under section 501(h)	): Complete Part II-B. Do no	t complete Part II-A.
If the	e organization answered "Yes," (see separate instructions), ther	on Form 990, Part IV, line 5 (Proxy	Tax) (see separate in	structions) or Form 990-l	EZ, Part V, line 35c (Proxy
•	Section 501(c)(4), (5), or (6) organized				
	e of organization			Employer ide	ntification number
NAT	CIONAL KIDNEY FOUNDAT	TION, INC.		13-167	3104
		organization is exempt under	section 501(c) or i	is a section 527 organ	nization.
1	-	organization's direct and indirect p			
	of "political campaign activit		, 3	•	
2		xpenditures (see instructions)		▶\$	
3	Volunteer hours for political	campaign activities (see instruction	ns)		
Pai	rt I-B Complete if the c	organization is exempt under	section 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organizatio	n under section 495	5 ▶ \$	
2		cise tax incurred by organization m			
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?		Yes No
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				
Pa	rt I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3	<u>).                                    </u>
1		expended by the filing organization			
2		ng organization's funds contributed			
3		enditures. Add lines 1 and 2. En			
<b>4 5</b>	Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year?	er (EIN) of all section ter the amount paid aptly and directly de	on 527 political organiza I from the filing organizalivered to a separate po	ations to which the filing cation's funds. Also enter ditical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

Scriedule C (Form 990 or 990-EZ) 2010	10111 TO101111 TC1DIV	di ioonbiiiion,	±1.0.		O73101 Fage Z
Part II-A Complete if the org section 501(h)).	janization is exe	mpt under section	n 501(c)(3) and fi	led Form 5768 (elec	ction under
		o an affiliated grou d share of excess l		IV each affiliated grures).	oup member's
B Check ▶ if the filing orga	nization checked	box A and "limited	control" provision	is apply.	
	on Lobbying Expen			(a) Filing	(b) Affiliated
(The term "expendit	ures" means amou	nts paid or incurred.	)	organization's totals	group totals
1a Total lobbying expenditures to i	nfluence public opin	ion (grass roots lobb	oving)		
<b>b</b> Total lobbying expenditures to i	·			49,371.	
c Total lobbying expenditures (ad	_	• •		49,371.	
d Other exempt purpose expendit	·			37,155,867.	
e Total exempt purpose expendit				37,205,238.	
f Lobbying nontaxable amount.	·				
columns.		9		1,000,000.	
If the amount on line 1e, column (a	) or (b) is: The lobbyi	ng nontaxable amount	is:		
Not over \$500,000	20% of the	amount on line 1e.			
Over \$500,000 but not over \$1,000	),000 \$100,000 p	lus 15% of the excess	over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000 \$175,000 p	lus 10% of the excess	over \$1,000,000.		
Over \$1,500,000 but not over \$17,	000,000 \$225,000 p	lus 5% of the excess of	over \$1,500,000.		
Over \$17,000,000	\$1,000,000	).			
g Grassroots nontaxable amount	(enter 25% of line 11	·)		250,000.	
h Subtract line 1g from line 1a. If	zero or less, enter -0	)		0.	0.
i Subtract line 1f from line 1c. If a	zero or less, enter -0			0.	0.
j If there is an amount other th	an zero on either	line 1h or line 1i, o	did the organization	n file Form 4720	
reporting section 4911 tax for t	his year?				Yes No
	4-Year Ave	raging Period Unde	r section 501(h)		
(Some organizations tha	t made a section 50	01(h) election do no	t have to complet	e all of the five colum	ns below.
	See the separa	te instructions for I	ines 2a through 21	.)	
	Lobbying Expe	nditures During 4-Yo	ear Averaging Perio	od	
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000	. 1,000,000.	4,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.
• Total labbuing augus priitures					

Lobbying Expenditures During 4-Year Averaging Period							
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> Total		
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.		
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.		
<b>c</b> Total lobbying expenditures	16,656.	6,311.	10,294.	49,371.	82,632.		
<b>d</b> Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.		
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.		
f Grassroots lobbying expenditures	82.				82.		

Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016 Page **3** 

Pa	t II-B Complete if the organization is exempt under section 501(c)(3) and has NC (election under section 501(h)).	T file	d For	m 576	8		
	cook "Voo." roopense on lines to through ti helew provide in Port IV a detailed	(6	a)		(b)	)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
а	Volunteers?						
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?						
С	Media advertisements?						
d	Mailings to members, legislators, or the public?						
е	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?						
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i	Other activities?						
j	Total. Add lines 1c through 1i						
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?						
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	t III-A Complete if the organization is exempt under section 501(c)(4), section 507 501(c)(6).	I(C)(5)	, or s	ection	l		
1 2 3	Were substantially all (90% or more) dues received nondeductible by members?				1 2 3	Yes	No
	t III-B Complete if the organization is exempt under section 501(c)(4), section 507 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No, answered "Yes."	I(c)(5) ' OR (	, or s	ection rt III-A		3, is	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid).		of				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible	-	ng	4			
5	and political expenditure next year?			5			
	t IV Supplemental Information						
Prov	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate e instructions); and Part II-B, line 1. Also, complete this part for any additional information.	ed grou	ıp list	); Part l	II-A, li	nes 1	and

Schedule C (Form 990 or 990-EZ) 2016 Page 4

Part IV **Supplemental Information** (continued)

#### **SCHEDULE D** (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

	le of the organization	Employer identification number
_	TIONAL KIDNEY FOUNDATION, INC.	13-1673104
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds o	r Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held	in donor advised
	funds are the organization's property, subject to the organization's exclusive legal control?.	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant f	
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for a	
	conferring impermissible private benefit?	
P	art II Conservation Easements.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		of a historically important land area
		of a certified historic structure
	Preservation of open space	or a continua motorio stractare
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	n the form of a conservation
_	easement on the last day of the tax year.	Held at the End of the Tax Year
_	Total number of conservation easements	2a
a b		2b
	Total acreage restricted by conservation easements  Number of conservation easements on a certified historic structure included in (a)	2c
C C	Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06, and not on a	20
d	historic structure listed in the National Register	2d
,	Number of conservation easements modified, transferred, released, extinguished, or termi	
3	tax year	nated by the organization during the
4	Number of states where property subject to conservation easement is located ▶	
4 5	Does the organization have a written policy regarding the periodic monitoring, inspec	tion bandling of
3	violations, and enforcement of the conservation easements it holds?	-
6		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing co	nservation easements during the year
_	Associated association and in association in a soliton beneating the addition of signature and sufficiency	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing of	conservation easements during the year
		: 470/L\/4\/D\/:\
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of sect	
_	and section 170(h)(4)(B)(ii)?	Yes  No
9	In Part XIII, describe how the organization reports conservation easements in its revenue an	
	balance sheet, and include, if applicable, the text of the footnote to the organization's finance	cial statements that describes the
De	organization's accounting for conservation easements.  art III Organizations Maintaining Collections of Art, Historical Treasures, or Other	ar Similar Assats
Г	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	er Sillillar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its works of art, historical treasures, or other similar assets held for public exhibition, edu	revenue statement and balance sheet
	public service, provide, in Part XIII, the text of the footnote to its financial statements that de-	scribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its	revenue statement and balance sheet
	works of art, historical treasures, or other similar assets held for public exhibition, edu	
	public service, provide the following amounts relating to these items:	_
	(i) Revenue included in Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar	assets for financial gain, provide the
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these item	
а	Revenue included in Form 990, Part VIII, line 1	<b></b> \$
h	Assets included in Form 990 Part X	<b>▶ ¢</b>

Schedule D (Form 990) 2016

Schedule D (Form 990) 2016 Page **2** 

Par	rt III Organizations Maintainin	g Collections of	Art, Historica	Treasures,	or Othe	er Similar Asse	ts (con	tinued)
3	Using the organization's acquisitio	n, accession, and o	ther records, ch	eck any of th	e followir	ng that are a sigr	nificant u	se of its
	collection items (check all that appl	y):						
а	Public exhibition		d Loa	ın or exchange	e program	S		
b	Scholarly research		e Oth	er				
С	Preservation for future gener							
4	Provide a description of the organ	ization's collections	and explain ho	w they furthe	r the orga	anization's exemp	t purpos	e in Part
_	XIII.							
5	During the year, did the organizatio					_	<b></b>	
_	assets to be sold to raise funds rath		ined as part of th	ie organizatioi	n's collect	ion?	Yes	No_
Par	Complete if the organizati 990, Part X, line 21.		" on Form 990	Part IV, line	9, or rep	orted an amoun	t on For	m
1a	Is the organization an agent, truste	e, custodian or othe	r intermediary fo	r contributions	s or other a	assets not		
	included on Form 990, Part X?					[	Yes	No
b	If "Yes," explain the arrangement in	Part XIII and comp	lete the following	table:				
						Amount		
С	Beginning balance							
d	Additions during the year							
е	Distributions during the year							
f	Ending balance			<u>1</u> f	<u> </u>			
2a	Did the organization include an ame	·				, _	Yes	No No
	If "Yes," explain the arrangement in	n Part XIII. Check he	ere if the explana	ion has been p	provided or	n Part XIII	<u></u>	
Par	t V Endowment Funds.	on anawarad "Vaa	" on Form 000	Dort IV line	10			
	Complete if the organizati	(a) Current year				(d) Three ware back	(a) Faur	
		1,349,002.	<b>(b)</b> Prior year 4,021,659	(c) Two yea	3,414.	(d) Three years back 5,632,255.		years back 772,979
1a	Beginning of year balance	1,340,002.	4,021,03	7. 4,200	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	15,140.	,,,	30,530
b	Contributions					13,140.		30,330
С	Net investment earnings, gains,	138,523.	-288,50	_21	,210.			
	and losses	58,328.	463,26		5,545.	1,438,981.	2.1	71,254
d	Grants or scholarships	3073201	103/20	3. 100	,,313.	1,130,701.	2,1	
е	Other expenditures for facilities		1,920,89	L.				
	and programs		_,,,,					
f	Administrative expenses	1,429,197.	1,349,00	2. 4,021	,659.	4,208,414.	5,6	32,255
g 2	End of year balance L  Provide the estimated percentage					<u> </u>	,	<u> </u>
a	Board designated or quasi-endowm		%	rg, coluitii (a)	) Helu as.			
b	Permanent endowment ► 83.6		- 1 1					
С	Temporarily restricted endowment							
	The percentages on lines 2a, 2b, a	nd 2c should equal 1	00%.					
3a	Are there endowment funds not in t	the possession of th	e organization th	at are held ar	nd adminis	stered for the	_	
	organization by:							Yes No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the relate	d organizations listed	d as required on S	Schedule R?.			3b	
4	Describe in Part XIII the intended u		ion's endowment	funds.				
Par	<b>Land, Buildings, and Equi</b> Complete if the organizat	pment.	s" on Form 000	Part IV line	112 50	o Form 000 Pai	rt Y lino	10
	Description of property	(a) Cost or		st or other basis	(c) Accu		d) Book valu	
		(invest	ment)	(other)	depred			
1a	Land							
b	Buildings			000		0.401	=	
С.	Leasehold improvements			275,435.		8,481.		26,954.
d	Equipment			297,182.		3,043.		L4,139.
e	Other	, , , , , , , , , , , , , , , , , , ,		(2) (6)		4,898.		3,763.
Tota	il. Add lines 1a through 1e. (Column	(d) must equal Form	n 990, Part X, col	ımn (B), line 1	0c.)	🕨	20	04,856.

Page 3 Schedule D (Form 990) 2016

Part VII	Investments - Other Securities. Complete if the organization answered	l "Yes" on Form 990	), Part IV, line 11b. See Form 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financia	al derivatives		
	-held equity interests		
(3) Other_			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
	n (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII	Investments - Program Related.  Complete if the organization answered	Yes" on Form 990	), Part IV, line 11c. See Form 990, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation:
			Cost or end-of-year market value
_(1)			
(2)			
(3)			
_(4)			
(5)			
(6)			
(7)			
(8)			
<b>(9)</b>			
	n (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX	Other Assets.		N. D. ( N. P. ) 44   Q. ) F. ( ) 000   D. ( V. P. ) 45
			), Part IV, line 11d. See Form 990, Part X, line 15.
	(a) De	scription	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	umn (b) must equal Form 990, Part X, col. (B) I	ino 15 \	
Part X	Other Liabilities.		), Part IV, line 11e or 11f. See Form 990, Part X,
1.	(a) Description of liability	(b) Book valu	ie
	ral income taxes		
(2) DEFE	RRED RENT	1,250,	692.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 1,250,	692.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016 Page **4** 

Part	Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.  Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements	1	39,483,934.		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments				
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d	2e	484,653.		
3	Subtract line 2e from line 1	3	38,999,281.		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a				
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b	4c			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	38,999,281.		
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements	1	40,526,950.		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities				
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)		40 105		
е	Add lines 2a through 2d	2e	49,125.		
3	Subtract line 2e from line 1	3	40,477,825.		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-			
b	Other (Describe in Part XIII.)				
c	Add lines 4a and 4b	4c 5	40,477,825.		
5 Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	<u> </u>	10,177,023.		
2; Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Patt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform PAGE 5				

Schedule D (Form 990) 2016

#### Part XIII Supplemental Information (continued)

PART V, COLUMN (B), LINE 1E:

ADJUSTMENT TO DONOR-IMPOSED ENDOWMENT FUNDS AS RESULT OF ADOPTION OF NEW YORK'S PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT (NYPMIFA).

#### PART V, LINE 4:

THE ORGANIZATION'S PERMANENTLY RESTRICTED ENDOWMENT CONSISTS OF

PERMANENTLY RESTRICTED NET ASSETS HELD PRIMARILY FOR RESEARCH AND PATIENT

SUPPORT. THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND

THAT IS NOT CLASSIFIED IN PERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED

AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE EXPENDED AND

RELEASED FROM RESTRICTIONS.

#### PART X, LINE 2:

NATIONAL KIDNEY FOUNDATION, INC. HAS NOT TAKEN AN UNCERTAIN TAX POSITION THAT WOULD REQUIRE PROVISION OF A LIABILITY UNDER ASC 740, "INCOME TAXES." UNDER ASC 740, AN ORGANIZATION MUST RECOGNIZE THE FINANCIAL STATEMENT EFFECTS OF A TAX POSITION TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL NOT BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY. THE ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT WILL NOT RECOGNIZE THE FINANCIAL STATEMENT EFFECTS FOR UNRECOGNIZED TAX POSITIONS FOR THE YEAR ENDED MARCH 31, 2017. THE ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, THE ORGANIZATION HAS FILED IRS FORM 990, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHEN IT IS REQUIRED. FOR THE YEAR ENDED MARCH 31, 2017, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE FINANCIAL STATEMENTS. THE

Schedule D (Form 990) 2016

### Part XIII Supplemental Information (continued)

ORGANIZATION BELIEVES IT IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR THE YEARS PRIOR TO 2014, WHICH IS THE STATUTE OF LIMITATION LOOK BACK PERIOD.

PART XI, LINE 2D AND PART XII, LINE 2D:

COST OF GOODS SOLD

#### **SCHEDULE G** (Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

**Employer identification number** 

NATIONAL KIDNEY FOUNDATION, 1					13-1673104				
<b>Form 990-EZ filers are not</b>				"Yes" on Form 9	990, Part IV, line	17.			
1 Indicate whether the organization ra				activities. Check a	II that apply.				
a X Mail solicitations	e		_	non-government g					
<b>b</b> X Internet and email solicitations									
c X Phone solicitations	g			ising events					
d X In-person solicitations	J			J					
2a Did the organization have a written	or oral agreement w	ith any ind	dividual (in	cluding officers d	irectors trustees				
or key employees listed in Form 990						X Yes No			
<b>b</b> If "Yes," list the 10 highest paid ind					•				
compensated at least \$5,000 by the		`	, ,	J					
		(iii) Did fun	draiser have		(v) Amount paid to	(vi) Amount paid to			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity		r control of	(iv) Gross receipts from activity	(or retained by) fundraiser listed in	(or retained by)			
or entity (iditaliser)		contrib	utions?	nom activity	col. (i)	organization			
		Yes	No						
1									
ATTACHMENT 1									
2									
3									
4									
5									
6									
7									
8									
9									
10									
Total				4,183,802.	1,084,507.	3,099,295.			
3 List all states in which the organization									
registration or licensing.	S		i to solicit	contributions or	nas been notified	it is exempt from			
AL, AK, AZ, AR, CA, CO, CT, DE, DC, FI									
IA, KS, KY, LA, ME, MD, MA, MI, MN, MS			IM,NY,NO	C,ND,OH,					
OK, OR, PA, RI, SC, SD, TN, TX, UT, VT	, VA, WA, WV, WI,	WY,							

Page 2 Schedule G (Form 990 or 990-EZ) 2016

Part II	Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,00				
			(a) Event #1  NYC KIDNEY WALK  (event type)	(b) Event #2  NYC GALA  (event type)	(c) Other events  138.  (total number)	(d) Total events (add col. (a) through col. (c))
ம			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	963,182.	644,851.	11,741,750.	13,349,783.
_		Less: Contributions Gross income (line 1 minus	963,182.	571,871.	10,371,542.	11,906,595.
		line 2)		72,980.	1,370,208.	1,443,188.
	4	Cash prizes		2,670.	86,866.	89,536
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs		34,710.	359,838.	394,548
ct Exp	7	Food and beverages		35,600.	643,077.	678,677
Dire	8	Entertainment				
	9	Other direct expenses			280,427.	280,427
- 1	10 11	Direct expense summary. Add lines 4 Net income summary. Subtract line 1	through 9 in column (d) 0 from line 3. column (d	·		1,443,188
	rt I					orted more
		than \$15,000 on Form 990-E	Z, line 6a.			
<u>e</u>				(b) Pull tabs/instant		/N <del>-</del>
/enc			(a) Bingo	bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue	(a) Bingo		(c) Other gaming	
Revenu	1	Gross revenue	(a) Bingo		(c) Other gaming	
		Gross revenue			(c) Other gaming	
	2				(c) Other gaming	
Direct Expenses Revenu	2	Cash prizes			(c) Other gaming	
	2 3 4	Cash prizes			(c) Other gaming	
	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs		bingo/progressive bingo	(c) Other gaming  Yes%  No	
	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses	Yes%	yes% No	Yes%	
	2 3 4 5 6 7	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes% No 2 through 5 in column (d)	Yes% No	Yes% No	
	2 3 4 5 6 7 8	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2  Net gaming income summary. Subtranter the state(s) in which the organization	Yes% No  2 through 5 in column (d) act line 7 from line 1, column in the column conducts gaming action conducts gaming action conducts gaming action conducts.	Yes % No  wmn (d)	Yes% No	col. (a) through col. (c))
Direct Expenses	2 3 4 5 6 7 8 Ei	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2  Net gaming income summary. Subtra	Yes% No  2 through 5 in column (d) act line 7 from line 1, column in the column conducts gaming action conducts gaming action conducts gaming action conducts.	Yes % No  wmn (d)	Yes% No	
Direct Expenses	2 3 4 5 6 7 8 Ei	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2  Net gaming income summary. Subtranter the state(s) in which the organization the organization licensed to conduct of	Yes% No  2 through 5 in column (d) act line 7 from line 1, column in the column conducts gaming action conducts gaming action conducts gaming action conducts.	Yes % No  wmn (d)	Yes% No	col. (a) through col. (c))

Sched	Tule G (Form 990 or 990-EZ) 2016
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ►
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?Yes No
b	
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ►
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ►\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2016

EASTON PA 19040

#### ATTACHMENT 1

990	SCHEDULE	G	PART	Т -	HIGHEST	DITI	FUNDRAISER

NAME AND ADDRESS OF FUNDRAISER	ACTIVITY	CUSTODY (	RAISER HAVE OR CONTROL IBUTIONS? NO	GROSS RECEIPTS FROM ACTIVITY	AMOUNT PAID TO (OR RETAINED BY FUNDRAISER	AMOUNT PAID TO (OR RETAINED BY ORGANIZATION
INSURANCE AUTO AUCTIONS	KIDNEY CARS PROGRAM	X		3,220,620.	1,055,217.	2,165,403.
69 HINCKLEY ROAD, PO BOX 280 CLINTON ME 04927						
KLO EVENTS	NYC KIDNEY WALK	;	X	963,182.	29,290.	933,892.
1700 SULLIVAN TRAIL, #159						

ATTACHMENT 1

### SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization						Employer identifica	ation number
NATIONAL KIDNEY FOUNDATION, INC.						13-167310	4
Part I General Information on Grants an	d Assistanc	e:e				•	
<ol> <li>Does the organization maintain records to see the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's process.</li> </ol>	ts or assistan	ce?					X Yes No
Part II Grants and Other Assistance to D 990, Part IV, line 21, for any recip							es" on Form
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul> <li>2 Enter total number of section 501(c)(3) and</li> <li>3 Enter total number of other organizations list</li> </ul>							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2016)

Schedule I (Form 990) (2016)

## Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 PATIENT ASSISTANCE GRANTS	1,476.	699,804.			
2 CHRONIC KIDNEY DISEASE RESEARCH FELLOWSHIP GRANTS	14.	363,142.			
3 RESEARCH FELLOW	7.	210,923.			
4 SCHOLARSHIPS TO KIDNEY PATIENTS AND OTHER GRANTS	4.	4,000.			
5 VOLUNTEER AWARDS	1.	1,971.			
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION'S MOST SIGNIFICANT GRANTS ARE FOR NEPHROLOGY RESEARCH AND INCLUDE CLINICAL SCIENTIST GRANTS, YOUNG INVESTIGATOR GRANTS, RESEARCH FELLOWSHIP GRANTS, AND PROFESSIONAL COUNCIL GRANTS. THE ORGANIZATION HAS ESTABLISHED A RESEARCH AWARD COMMITTEE TO REVIEW APPLICATIONS AND SELECT RESEARCH FELLOWS ON AN ANNUAL BASIS. THE ORGANIZATION CLOSELY MONITORS THE USE OF GRANT FUNDS. EACH AWARDEE IS REQUIRED TO SUBMIT AN ANNUAL PROGRESS REPORT. EACH ADDITIONAL YEAR OF FUNDING IS CONTINGENT UPON APPROVAL AND REVIEW OF THE ANNUAL PROGRESS REPORT AND AVAILABILITY OF FUNDS. UPON COMPLETION OF THE LAST YEAR OF THE

Schedule I (Form 990) (2016)

Schedule I (Form 990) (2016)

 Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
3					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

GRANT, A FINAL REPORT MUST BE SUBMITTED BY THE AWARDEE.

THE ORGANIZATION ALSO PROVIDES GRANTS, SCHOLARSHIPS AND PATIENT

ASSISTANCE TO PERSONS WITH KIDNEY DISEASE.

#### **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

**Open to Public** Inspection

NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number 13-1673104

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study   X   Form 990 of other organizations   X   Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
2	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a		Х
a b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	The total and the control and provide the applicable amounts for each term in rate in			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KEVIN LONGINO	(i)	354,955.	0.	0.	13,917.	21,828.	390,700.	0.
1 ^{CHIEF} EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
PETROS A. GREGORIOU	(i)	222,291.	6,000.	0.	6,802.	21,775.	256,868.	0.
2 ^{CHIEF} FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
KERRY WILLIS	(i)	253,232.	0.	0.	24,267.	21,828.	299,327.	0.
3CHIEF SCIENTIFIC OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
JOSEPH VASSALOTTI	(i)	207,019.	0.	0.	0.	21,676.	228,695.	0.
4CHIEF MEDICAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
ANTHONY GUCCIARDO	(i)	205,724.	0.	0.	10,380.	9,284.	225,388.	0.
<b>5</b> SVP, STRATEGIC PARTNERSHIPS	(ii)	0.	0.	0.	0.	0.	0.	0.
JOANNE SPINK (THRU 1/17	(i)	184,285.	0.	0.	17,697.	754.	202,736.	0.
6 REGIONAL VP - MID ATLANTIC	(ii)	0.	0.	0.	0.	0.	0.	0.
ERIC ALBRECHT	(i)	180,992.	0.	0.	9,200.	21,256.	211,448.	0.
7 VP, EVENTS DEV. & SPORTS MKTG.	(ii)	0.	0.	0.	0.	0.	0.	0.
TROY K. ZIMMERMAN	(i)	174,916.	0.	0.	17,477.	21,655.	214,048.	0.
8 P, GOVERNMENT RELATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
GARY RENVILLE	(i)	173,398.	1,000.	0.	13,803.	9,206.	197,407.	0.
9REGIONAL VP, WEST	(ii)	0.	0.	0.	0.	0.	0.	0.
KATHRYN PUCCI	(i)	164,227.	0.	0.	13,620.	9,206.	187,053.	0.
10 SVP, EDUCATION AND PROGRAMS	(ii)	0.	0.	0.	0.	0.	0.	0.
PAMELA COHEN	(i)	161,885.	1,000.	0.	8,894.	21,176.	192,955.	0.
11 VP, DONOR DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
_13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2016

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

THE ORGANIZATION HAS A SECTION 457(F) SENIOR STAFF FLEXIBLE BENEFIT PLAN

THAT PROVIDES SENIOR MANAGEMENT EMPLOYEES WITH A BENEFIT ALLOWANCE

CONTRIBUTED BY THE ORGANIZATION, WHICH CAN BE USED FOR VARIOUS BENEFIT

OPTIONS, INCLUDING A CAPITAL ACCUMULATION ACCOUNT. THERE WERE NO

CONTRIBUTIONS TO THE 457(F) PLAN DURING CALENDAR YEAR 2016.

PART I, LINE 7:

SCHEDULE J, PART II, COLUMN (B)(II) REPORTS DISCRETIONARY INCENTIVE AMOUNTS THAT WERE APPROVED BY THE BOARD BASED UPON PERFORMANCE.

#### **SCHEDULE M** (Form 990)

#### **Noncash Contributions**

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

13-1673104

NATIONAL KIDNEY FOUNDATION, INC.

**Types of Property** Part I (c) (a) (b) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on Form 990, Part VIII, line 1g applicable items contributed noncash contribution amounts Art - Works of art 1 2 Art - Historical treasures 3 Art - Fractional interests Books and publications 5 Clothing and household goods..... Χ 7,089. 3,220,620. MARKET QUOTATION 6 Cars and other vehicles 7 Intellectual property 14. 165,402. MARKET QUOTATION Χ Securities - Publicly traded 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution - Historic 14 Qualified conservation contribution - Other 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 18 Collectibles 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy Historical artifacts 22 23 Scientific specimens 24 Archeological artifacts 25 Other ►( 26 Other ►( 27 Other ►( 28 Other ►( Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . . .

			162	NO
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through			
	28, that it must hold for at least three years from the date of the initial contribution, and which isn't required			
	to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard			
	contributions?	31	Х	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash			
	contributions?	32a	X	
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Voc No

Schedule M (Form 990) (2016) Page **2** 

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, LINE 32B:

THE ORGANIZATION CONTRACTS WITH INSURANCE AUTO AUCTIONS FOR ADMINISTERING

THE FOUNDATION'S VEHICLE DONATION PROGRAM. THE ORGANIZATION USED THE

NUMBER OF ITEMS CONTRIBUTED FOR CARS AND VEHICLES.

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

gov/form990. Inspection
Employer identification number

13-1673104

Name of the organization

NATIONAL KIDNEY FOUNDATION, INC.

FORM 990, PART III, LINE 4A:

PROFESSIONAL EDUCATION - THE ORGANIZATION OFFERS MULTIDISCIPLINARY

PROGRAMS FOR ALL HEALTH CARE PRACTITIONERS. THERE ARE NATIONAL MEETINGS

OFFERING A WIDE RANGE OF TOPICS AS WELL AS FOCUSED LOCAL/REGIONAL

SEMINARS. THE SPRING CLINICAL NEPHROLOGY MEETING HAS GROWN INTO THE

NEPHROLOGY COMMUNITY'S PREMIER LEARNING EXPERIENCE WITH OVER 3,000 IN

ATTENDANCE. MORE THAN 500 POSTERS WERE PRESENTED.

SINCE 1981, THE ORGANIZATION HAS PUBLISHED PEER-REVIEWED MEDICAL JOURNALS THAT PROVIDE TIMELY INSIGHTS AND INFORMATION ON KIDNEY DISEASE RESEARCH TO THE GLOBAL KIDNEY COMMUNITY. THREE OF THE PRESTIGIOUS MEDICAL JOURNALS PUBLISHED BY THE ORGANIZATION ARE PART OF SCIENCEDIRECT, THE PREMIER WEB DISTRIBUTOR OF PROFESSIONAL LEVEL SCIENTIFIC AND MEDICAL INFORMATION, WITH MORE THAN 11 MILLION USERS.

THE ORGANIZATION'S "KIDNEY LEARNING SOLUTIONS (KLS)" PROVIDES

COMPREHENSIVE EDUCATION IN MULTIPLE FORMATS, INCLUDING PRINT, DIGITAL,

VIDEO, APPS, ETC. ABOUT HOW TO PREVENT, TREAT AND MANAGE CHRONIC KIDNEY

DISEASE (CKD).

THE GUIDELINES PUBLISHED BY THE FOUNDATION'S KIDNEY DISEASE OUTCOMES

QUALITY INITITIATIVE (KDOQI) HAVE BEEN UPDATED TO PROVIDE THE LATEST IN

KIDNEY PATIENT MEDICAL TREATMENT.

Employer identification number 13-1673104

FORM 990, PART III, LINE 4B:

COMMUNITY SERVICES AND ASSISTANCE TO AFFILIATES (DEFINED BELOW) - THE

ORGANIZATION'S KEEP HEALTHY PROGRAM SCREENS INDIVIDUALS MOST AT RISK OF

POTENTIAL MEDICAL CONDITIONS THAT MAY LEAD TO FUTURE KIDNEY DISEASE. IN

2016 THE NATIONAL KIDNEY FOUNDATION CONDUCTED A SERIES OF PROGRAMS

DESIGNED TO RAISE AWARENESS AMONG THE GENERAL PUBLIC ABOUT KIDNEYS, RISK

FACTORS FOR KIDNEY DISEASE, AND HOW TO PROTECT THE KIDNEYS.

ASSISTANCE IS PROVIDED BY THE ORGANIZATION TO ITS AFFILIATES (DEFINED BELOW). THE ORGANIZATION PROVIDES CONSULTATION, GUIDANCE, TRAINING AND ADVOCACY. SPECIFIC GUIDANCE IS PROVIDED THROUGH EDUCATIONAL PROGRAMS FOR HEALTH CARE PRACTITIONERS AND KIDNEY DISEASE PATIENTS. AFFILIATES ARE KEPT UP TO DATE WITH CURRENT PUBLICATIONS FROM THE ORGANIZATION, BOTH CLINICAL AND NON-CLINICAL.

"AFFILIATES" - NATIONAL KIDNEY FOUNDATION ("NKF") HAS A CHARTERED NETWORK OF 12 AFFILIATED ORGANIZATIONS ACROSS THE COUNTRY. THE AFFILIATES ARE SEPARATE LEGAL ENTITIES (NOT CONTROLLED BY NKF) WHICH IN TANDEM WITH THE FOUNDATION HELP IMPLEMENT ITS MISSION TO PREVENT KIDNEY AND URINARY TRACT DISEASE, IMPROVE THE HEALTH AND WELL-BEING OF FAMILIES AND INDIVIDUALS AFFECTED BY THESE DISEASE AND INCREASE THE AVAILABILITY OF ALL ORGANS FOR TRANSPLANTATION. NKF AND ITS AFFILIATES HAVE AGREEMENTS UNDER WHICH A PORTION OF CONTRIBUTIONS RECEIVED BY AFFILIATES IS SHARED WITH NKF FOR THE EXPRESS PURPOSE OF FULFILLING ITS MISSION.

FORM 990, PART III, LINE 4D

1) PUBLIC HEALTH EDUCATION - WITH SEVERAL MILLION VISITORS, THE

ORGANIZATION'S WEBSITE, WWW.KIDNEY.ORG, CONTINUED TO EDUCATE AND SERVE AS A RICH RESOURCE ON KIDNEY DISEASE. PATIENTS VISITED THE A-Z HEALTH GUIDE PAGES FOR COMPREHENSIVE DATA ON A VARIETY OF KIDNEY CONDITIONS AND ISSUES, INCLUDING NUTRITION AND TREATMENT OPTIONS. "LOVE YOUR KIDNEYS", THE ORGANIZATION'S MONTHLY E-NEWSLETTER, OFFERED NEWS, KIDNEYHEALTHY RECIPES AND STORIES OF COURAGE TO OVER 200,000 PEOPLE. BREAKING NEWS FROM PRINT, BROADCAST AND ONLINE MEDIA TO TENS OF THOUSANDS OF READERS IS PROVIDED TO THE KIDNEY COMMUNITY. THE ORGANIZATION CONTINUES TO FOCUS ON EDUCATING GROUPS AT HIGH RISK FOR KIDNEY DISEASE WITH INFORMATION AND FREE SCREENINGS HELD IN CHURCHES, SCHOOLS AND COMMUNITY CENTERS IN AFRICAN-AMERICAN AND HISPANIC NEIGHBORHOODS.

EXPENSES: \$3,427,041. GRANTS: \$0. REVENUE: \$49,000.

2) RESEARCH - THE ORGANIZATION AWARDED 5 RESEARCH GRANTS DURING THE FISCAL YEAR 2016. FOUR "YOUNG INVESTIGATORS GRANTS" WERE AWARDED FOR THE FOLLOWING RESEARCH PROGRAMS: DEPICTING GLOMERULAR CELL CROSSTALK IN GLOMERULOSCLERSOSIS, MODELING PKD USING GENOME EDITING IN HUMAN IPS CELLS, SLEEP RESTRICTION AND RENAL FUNCTION, AND DYNAMICS OF H2O2 RELEASE IN SALT-SENSITIVE HYPERTENSION. ADDITIONALLY, ONE "CLINICAL INVESTIGATOR GRANT" WAS AWARDED FOR OLFACTION AND TATSE IN CHRONIC KIDNEY DISEASE.

CKD INTERCEPT IS THE FOUNDATION'S INITIATIVE FOUCUSED ON EDUCATION OF PRIMARY CARE PRACTITIONERS ON IDENTIFICATION OF RISK FACTORS, EARLIER DIAGNOSIS AND MANAGEMENT OF CKD - AIMED AT REDUCING PREVENTABLE KIDNEY DISEASE.

EXPENSES: \$2,336,113. GRANTS: \$580,086. REVENUE: \$832,368.

FORM 990, PART VI, SECTION B, LINE 11B:

THE ORGANIZATION'S BOARD OF DIRECTORS ASSIGNS THE FINANCE COMMITTEE THE

OVERSIGHT RESPONSIBILITY OF THE IRS FORM 990 AND ITS SUPPLEMENTAL

SCHEDULES. FORM 990 IS REVIEWED BY THE CHIEF EXECUTIVE OFFICER, CHIEF

FINANCIAL OFFICER, AND FINANCE COMMITTEE PRIOR TO FILING. THE FINAL AND

SIGNED FORM 990 IS MADE AVAILABLE TO THE BOARD OF DIRECTORS PRIOR TO

FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

TO IDENTIFY CONFLICTS OF INTEREST, OFFICERS, DIRECTORS (GOVERNING BOARD MEMBERS) AND SENIOR STAFF MUST ANNUALLY DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST. THE ORGANIZATION'S AUDIT COMMITTEE AND THE COMPLIANCE OFFICER MANAGES THE DISCLOSURE AND MONITORING PROCESSES RELATED TO POTENTIAL CONFLICTS OF INTEREST. EACH PERSON ALSO HAS THE RESPONSIBILITY TO REPORT HIS OR HER OWN CONFLICTS OF INTEREST, WHETHER ACTUAL OR PERCEIVED, WHEN SUCH CONFLICTS ARISE DURING A MEETING. AFTER DISCLOSURE OF THE MATERIAL FACTS, THE INDIVIDUAL SHALL LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE POTENTIAL CONFLICT OF INTEREST IS DISCUSSED AND DETERMINED. THE DISCLOSURE, DECISIONS MADE, AND ACTIONS TAKEN ARE DOCUMENTED IN THE MINUTES OF THE MEETING.

FORM 990, PART VI, SECTION B, LINES 15A AND 15B:

THE COMPENSATION COMMITTEE (COMPRISED OF INDEPENDENT BOARD MEMBERS) IS

RESPONSIBLE FOR ESTABLISHING GUIDELINES AND APPROVING COMPENSATION FOR

Name of the organization
NATIONAL KIDNEY FOUNDATION, INC.

Employer identification number 13-1673104

SENIOR MANAGEMENT POSITIONS (CEO, OTHER OFFICERS, AND KEY EMPLOYEES) ON AN ANNUAL BASIS. THE COMPENSATION COMMITTEE USES AN INDEPENDENT CONSULTANT AND/OR COMPENSATION BENCHMARK STUDIES TO DETERMINE COMPENSATION FOR SENIOR MANAGEMENT.

FORM 990, PART VI, SECTION C, LINE 19:
THE ORGANIZATION MAKES CERTAIN GOVERNI

THE ORGANIZATION MAKES CERTAIN GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC THROUGH ITS WEBSITE, WWW.KIDNEY.ORG. SUCH DOCUMENTS INCLUDE THE AUDITED FINANCIAL STATEMENTS, ANNUAL REPORTS, CONFLICT OF INTEREST POLICY, IRS DETERMINATION LETTER AND THE MOST RECENT FORM 990. OTHER GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST TO THE COMPLIANCE OFFICER.

ATTACHMENT 1

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

NATIONAL KIDNEY FOUNDATION'S MISSION IS TO PREVENT KIDNEY AND URINARY TRACT DISEASES, IMPROVE THE HEALTH AND WELL-BEING OF INDIVIDUALS AND FAMILIES AFFECTED BY THESE DISEASES, AND INCREASE THE AVAILABILITY OF ALL ORGANS FOR TRANSPLANTATION. THE ORGANIZATION CONDUCTS NATIONWIDE EDUCATIONAL CAMPAIGNS ABOUT THE ROLE OF THE KIDNEY IN MAINTAINING OVERALL HEALTH, THE IMPORTANCE OF EARLY DETECTION AND ORGAN DONATION AND TRANSPLANTATION.

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT, DE,

DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

Schedule O (Form 990 or 990-EZ) 2016 Page **2** 

Name of the organization	Employer identification number
NATIONAL KIDNEY FOUNDATION, INC.	13-1673104
	ATTACHMENT 2 (CONTID)

FORM 990, PART VI, LINE 17 - STATES

RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

	)
ATTACHMENT 3	)

990.	PART VITT-	COMPENSATION	OF TH	TVTT 5	HIGHEST	DATD	TND	CONTRACTORS	

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
TUFTS MEDICAL CENTER 800 WASHINGTON STREET, BOX 391 BOSTON, MA 02111	RESEARCH	753,486.
JOHNS HOPKINS UNIVERSITY 12529 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	RESEARCH	475,000.
THE AD AGENCY, INC. 19 SURREY COURT COLUMBIA, SC 29212	ADVERTISING	228,429.
WEB TECH ADVISORS, LLC 233 SOUTH WACKER DRIVE, 84TH FLOOR CHICAGO, IL 60606	ADVERTISING	202,074.
MEDSCAPE, LLC 12186 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	MEDICAL EDUCATION	165,000.

ATTACHMENT 4

#### FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS

DESCRIPTION

NYC KIDNEY WALK

963,182.

NYC GALA

571,871.

OTHER SPECIAL EVENTS

10,371,542.

Schedule O (Form 990 or 990-EZ) 2016 Page **2** 

Name of the organization
NATIONAL KIDNEY FOUNDATION, INC.

13-1673104

ATTACHMENT 4 (CONT'D)

DESCRIPTION

AMOUNT

TOTAL 11,906,595.

ATTACHMENT 5

#### FORM 990, PART VIII - FUNDRAISING EVENTS

DESCRIPTION  NYC KIDNEY WALK	GROSS INCOME	DIRECT EXPENSES	NET INCOME
NYC GALA	72,980.	72,980.	
OTHER SPECIAL EVENTS	1,370,208.	1,370,208.	
TOTALS	1,443,188.	1,443,188.	

	ATTACHMENT 6
FORM 990, PART VIII - GROSS SALES AND COST OF GOODS SOLD	
GROSS SALES LESS RETURNS AND ALLOWANCES	131,853.
INVENTORY AT BEGINNING OF YEAR	120,631.
PURCHASES	11,222.
SALARIES AND WAGES	
OTHER COSTS	
SUBTOTAL	131,853.
MINUS ENDING INVENTORY	90,784.
COST OF GOODS SOLD	41,069.